

STATE OF VERMONT
GREEN MOUNTAIN CARE BOARD

DOCKET NUMBER GMCB-007-17rr

IN RE: MVP Health Care 2018 Vermont
Health Connect Rate Filing

July 19, 2017
9:00 a.m.

115 State Street
Montpelier, Vermont

Rate Review Hearing held before the Green
Mountain Care Board, at the Vermont State House, Room
11, 115 State Street, Montpelier, Vermont,
on July 19, 2017, beginning at 9:00 a.m.

P R E S E N T

BOARD MEMBERS: Noel Hudson, Hearing Officer
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P R E S E N T

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Gary Karnedy, Esq., Primmer, Piper, Eggleston & Cramer,
PC
Matt Lombardo, MVP
Jacqueline Lee, Lewis & Ellis
Jesse Lussier, Department of Financial Regulation
Scott Kline, Department of Financial Regulation

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CHAIRMAN MULLIN: So good morning, everyone.
Today's meeting is on the rate filing for MVP. Today's
Hearing Officer will be Noel Hudson, and, at this
point, I'll turn the meeting over to Noel.

MR. HUDSON: Good morning, everybody. Could
I ask people to turn all cell phones off at this time
so we can have a clear and distraction-free environment
for the participants and for the court reporter? Also,
the Sergeant-at-Arms has requested that I announce that
there's a rule for the room that is water only, no
coffee, and water needs to be in a covered container.

So my name is Noel Hudson. I am part of the Green
Mountain Care Board staff, and today I'm sitting as the
Chair's designated Hearing Officer. It is July 19,
2017. This is a hearing in the matter of MVP Health
Care's Vermont Health Connect 2018 Rate Filing, Docket
Number GMCB-007-17rr. The authority under which this
hearing is conducted is 8 Vermont -- sorry -- Title 8
of the Vermont Statutes, Section 4062; Title 18 of the
Vermont Statutes, Section 9375; and the Green Mountain
Care Board's Administrative Rule 2.

The parties to the proceeding are MVP Health Care,
Incorporated, represented by Attorney Gary Karnedy, and
the Vermont Office of the Health Care Advocate,
represented by Attorney Kaili Kuiper. We'll also be

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1 hearing from the Vermont Department of Financial
2 Regulation today. They are not a party, but they are
3 serving as a witness as designated by statute. And
4 we'll also be hearing public comments from any members
5 of the public who are in attendance and wish to comment
6 on the proceeding.

7 We have a court reporter with us today. This is
8 Ms. Sunnie Donath. She's here to record the proceeding
9 and produce a transcript. It will be available within
10 a reasonable time. At this point, I'd like to ask Ms.
11 Donath to swear in all the scheduled witness. They are
12 Matt Lombardo, Jesse Lussier, and Jacqueline Lee.

13 (All witnesses sworn in by the court reporter.)

14 MR. HUDSON: So the first order of business
15 is entering some stipulated exhibits into the record,
16 and, since Attorney Karnedy and his staff kindly
17 produced those exhibits, I'll give them the honors.

18 ATTORNEY KARNEDY: Thank you. I'll do that
19 through the witness who's now been sworn in to that
20 extent.

21 MR. HUDSON: That's fine.

22 DIRECT EXAMINATION BY ATTORNEY KARNEDY

23 Q. So, Mr. Lombardo, let's just start simply with
24 where you work and identify yourself, and then we'll
25 put the exhibits in and go over the proceedings.

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1 A. Correct.

2 Q. And that is similar to Exhibit 1, which was our
3 original rate filing, with the exception of Page 116
4 and 126 which were switched out to show some changes in
5 the filing, correct?

6 A. That's correct.

7 Q. And you adopt that as your testimony, right?

8 A. Yes.

9 Q. And Exhibit 9 is the Department of Financial
10 Regulation July 11th Solvency Announcement Statement,
11 correct?

12 A. Correct.

13 Q. And you've reviewed that and are familiar with it?

14 A. Yes.

15 Q. And Exhibit 10 is the L&E actuarial opinions dated
16 July 11th 2017, correct?

17 A. Correct.

18 Q. And you reviewed those? You're familiar with
19 those?

20 A. That's correct.

21 Q. And Exhibit 11 is your CV that you prepared,
22 correct?

23 A. Correct.

24 Q. And all of these you're familiar with, correct?

25 A. Yes, that's correct.

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1 A. Okay.

2 Q. So who are you, and where do you work?

3 A. Matthew Lombardo. I work for MVP Health Care.

4 Q. And you have a binder in front of you, correct?

5 A. That's correct.

6 Q. And those are stipulated exhibits, correct?

7 A. Correct.

8 Q. Would you turn to the first page, which is an
9 exhibit list?

10 A. Okay.

11 Q. And I just want to identify these, and then we'll
12 be talking later just to get them into evidence.

13 Exhibits 1 through 7 are, Number 1 is MVP's rate
14 filing, and 2 through 7 are a number of responses to
15 questions posed in writing by L&E, correct?

16 A. Correct.

17 Q. And those have all been stipulated to, correct?

18 A. Correct.

19 Q. And you're familiar with those and you adopt those
20 as part of your testimony here today, correct?

21 A. That's correct.

22 Q. And Exhibit 8 is a MVP Revised Rate Filing. Do
23 you see that on the list?

24 A. Yes.

25 Q. And that's been stipulated to?

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1 ATTORNEY KARNEDY: So I would move for the
2 admission of Exhibits 1 through 11.

3 MR. HUDSON: Are there any objections to the
4 entry of Exhibits 1 through 11 into the record?

5 ATTORNEY KUIPER: No objections.

6 MR. HUDSON: Hearing no objections, let the
7 record reflect that those exhibits are entered into the
8 record. Would you like to offer an opening statement
9 at this time, Attorney Karnedy?

10 ATTORNEY KARNEDY: I would. Thank you very
11 much. Good morning. My name is Gary Karnedy. I'm
12 from Primmer, Piper, Eggleston & Cramer, and I
13 represent MVP in this 2018 rate filing. Since our
14 hearings last summer, I know we've added several new
15 board members, and I look forward to presenting
16 evidence today to Chairman Mullin, Board Members Usifer
17 and Lunge and along with Con Hogan and Board Member
18 Holmes who've heard from us in prior hearings.

19 I'm here today. I think I have a familiar face.
20 I'd like to introduce Susan Gretkowski, who is MVP's
21 Senior Vermont Government Affairs Attorney. Susan is a
22 former Deputy Commissioner of DFR. Back then it was
23 called BISHCA, and I believe Susan won't be testifying
24 but I wanted to acknowledge the fact that she
25 personifies the long-term relationship that MVP has had

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1 with the State of Vermont working to address the
2 complex challenges of providing health insurance to
3 Vermonters, and MVP intends to continue to be a part of
4 the Green Mountain Care Board.

5 I've been representing MVP at these rate filings
6 for many years now, and every year involves some
7 complex actuarial evidence, and we attempt -- and I
8 would underline "attempt" -- to explain those issues in
9 simple terms so that even a layperson like myself can
10 understand them. What I like about these rate filings
11 in contrast to a jury trial that I might have down the
12 street at the Superior Court is that the decision of
13 the Board in contrast to a jury is grounded in
14 methodical and sound actuarial advice.

15 In a jury trial the trial starts. The jury sees a
16 barrage of evidence for the first time, and then
17 they're asked at the end of the day to go shuffle into
18 a room by themselves. The door closes. They're on
19 their own. They review the evidence they just heard
20 and, for the first time, all these exhibits are given
21 to them and they have to decide while everyone's out in
22 the courtroom with their feet tapping what is the exact
23 dollar amount of some award. Although we call it jury
24 deliberations, it doesn't often feel very thoughtful or
25 deliberate.

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11

1 Most every year the actuaries of MVP and L&E have
2 a dispute regarding many aspects of the rate filing.
3 Reasonable actuaries can have a professional difference
4 of opinion. L&E has never been afraid to challenge
5 MVP's assumptions and methodologies. We've had some
6 lively cross-examination over the years, but this year
7 is different. The evidence will show that there's
8 extraordinarily broad agreement between L&E and MVP.
9 The evidence will show that MVP is reducing its rate
10 hearing request from the original 6.7 percent down to
11 5.1 percent based on L&E's suggestions, which is almost
12 a 25 percent haircut.

13 L&E would like MVP to drop another .3 percent to
14 4.8, so another .3 to 4.8, so there is, in fact, one
15 issue of disagreement this year we'll need to address
16 in this hearing. We believe the evidence will persuade
17 you with the simple notion that a 25 percent haircut is
18 sufficient and that, in light of the insurance options
19 in the exchange this year, MVP's 5.1 percent increase
20 is the most reasonable increase available to
21 Vermonters. Thank you very much.

22 MR. HUDSON: Thank you, Attorney Karnedy.
23 Attorney Kuiper, do you want to offer an opening
24 statement at this time?

25 ATTORNEY KUIPER: Yes, I would. Thank you.

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1 In contrast, the evidence will show that this
2 Green Mountain Care Board rate process started way back
3 on May the 12th when MVP first submitted their rate
4 filing. Mr. Lombardo passed MVP's baby to the hands of
5 L&E. Since May 12th your actuary, L&E, has vigorously
6 and rigorously pored over this rate filing. This year
7 we had six rounds of detailed technical written
8 question-and-answer, telephone calls, all to understand
9 the basis of MVP's assumptions and methodologies. I
10 counted 50 highly technical questions in writing alone.
11 Over the past 60 days, L&E has analyzed, poked, and
12 prodded.

13 The result is that L&E found several bases to
14 reduce the amount of MVP's rate request that make
15 prudent sense and have been adopted by MVP. Matt's
16 baby had a battery of tests, a full physical, and all
17 of its shots courtesy of L&E. L&E's professional
18 skepticism has made this a better rate filing for
19 Vermont insureds. Vigorous and rigorous, unlike a lay
20 jury immediately after a trial, this experienced Board
21 takes up this important, complex task of determining
22 whether a rate increase is reasonable and meets the
23 statutory criteria with the added benefit of your own
24 expert's independent and thorough review over the last
25 60 days.

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12

1 Hello. My name is Kaili Kuiper, and I'm a staff
2 attorney with the Office of the Health Care Advocate.
3 We are a project of Vermont Legal Aid, and we offer
4 help for Vermonters who have issues related to access
5 to health care including health insurance. We also
6 represent Vermonters in health insurance rate setting
7 cases before the Green Mountain Care Board like this
8 one today.

9 Today you'll hear from Lewis & Ellis, the Board's
10 actuaries, who recommend a reduction in MVP's overall
11 rate increase from 6.7 percent to 4.8 percent based on
12 four rate modifications. You will also hear from the
13 Department of Financial Regulation. You will hear that
14 MVP is a strong company and that its Vermont business
15 makes up only a small portion of its overall business.
16 The federal government -- or sorry. Each one of these
17 witnesses will address the issue of affordability.

18 The federal government requires all Americans to
19 purchase health insurance, and the State of Vermont has
20 chosen to require all individuals and small businesses
21 to purchase health insurance on the Vermont Health
22 Insurance Exchange. This is good public policy because
23 it stabilizes the health insurance market, but the fact
24 that Vermont, Vermont requires individuals and small
25 businesses to purchase insurance on the Exchange

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1 obligates the Board to ensure that rights are
2 affordable and justified.

3 MVP's proposed cost increase looks good in
4 comparison to its competitor, but that is not a valid
5 benchmark for affordability. Everyone see this chart?
6 So from 2014, the time the Vermont Health Insurance
7 Exchange started, in the past three years, MVP's rates
8 have increased 17.8 percent. If MVP's total proposed
9 rate increase from this filing was implemented, it
10 would get us up to a 25 percent increase over four
11 years. If L&E's modified rate increase is implemented,
12 it would still get us to a 23.5 percent increase over
13 four years.

14 If we compare that to wage growth over the same
15 period, the latest data goes through 2016 and is a 4.8
16 percent rate increase. The gap between these numbers
17 show how Vermonters are struggling to afford health
18 insurance while putting a roof over their head and food
19 on the table. It also negatively impacts the bottom
20 line for small businesses and, as a result, affects
21 solvency for small business and also wage growth in
22 Vermont.

23 We know that the Board takes seriously its
24 responsibilities, its regulatory responsibilities to
25 Vermonters. We ask the Board to set health insurance

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1 please?

2 A. Director of Actuarial Services.

3 Q. And what do you, or how long have you worked at
4 MVP, generally?

5 A. I've worked at MVP for about ten years, and I've
6 worked in the health care industry for about twelve at
7 this point.

8 Q. And have you moved up in the ranks at MVP over
9 time --

10 A. Yes, that's correct.

11 Q. -- to your current position?

12 A. Yes.

13 Q. And do you have any professional memberships?

14 A. I'm a fellow of the Society of Actuaries. I'm a
15 member of the American Academy of Actuaries.

16 Q. Thank you. And what are your job duties, please?

17 A. There's various responsibilities, one of which is
18 managing our commercial rate filings for both New York
19 and Vermont, overseeing provider risk share
20 arrangements, internal financial reporting, as well as
21 competitive analysis on our premium position as well as
22 setting IBNR and reserves.

23 Q. So is part of your job to review the cost drivers?

24 A. Yes, that's correct.

25 Q. Matt, if you would just turn to the binder for a

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1 rates at a level to help Vermont's small businesses and
2 families thrive. Thank you.

3 MR. HUDSON: Okay. So, at this point, we're
4 going to proceed to the examination of witnesses.

5 ATTORNEY KARNEDY: Just one preliminary
6 matter. That graph isn't in evidence yet. So we'd
7 stipulated to exhibits in advance. So I'd ask that it
8 just be set down until we get to that point.

9 MR. HUDSON: Okay. Before proceeding to the
10 examination of witnesses, I would just note that the
11 Board's rate review rule allows any Board member to
12 question any witness at any time, but I would ask the
13 Board to, during the examination and cross-examination
14 of witnesses, limit questioning to any immediate
15 clarification needed and keep substantive questions for
16 later. So, Attorney Karnedy?

17 ATTORNEY KARNEDY: Thank you very much.

18 DIRECT EXAMINATION BY ATTORNEY KARNEDY

19 Q. So, Matt, we're kind of sitting next to each other
20 here, so I want you to focus your attention to the
21 Board and not to me, okay?

22 A. Okay.

23 Q. So who's your employer, Matt?

24 A. MVP Health Care.

25 Q. And what is your position at MVP Health Care,

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1 second, all this is in evidence now, but I wanted to
2 point out, in the bottom right-hand corner of the
3 various exhibits, there's red-numbered pages. Do you
4 see those?

5 A. Yes.

6 Q. And so what I'd like you to do so the Board can
7 follow us as we go through the documents is refer to
8 those page numbers, okay?

9 A. Okay.

10 Q. And I'll do the same. What does MVP offer in
11 terms of products in Vermont?

12 A. In Vermont we offer fully insured commercial
13 products, which would range from individuals through
14 large groups as well as self-insured ASO business, so
15 larger employers, and we have a small Medicare
16 presence, about 1,500 members, as well.

17 Q. And could you tell the Board about MVP's market
18 share and how that may have changed over time?

19 A. Yes. So in 2016 MVP had approximately 10 percent
20 of the Vermont Exchange market. In 2017 we were able
21 to offer a more competitive premium rate, and, as a
22 result, we've grown our membership as a percentage of
23 the total. So now, as of today, we've grown, we've
24 grown by about 50 percent, maybe even a little more,
25 from June of '16 to June of '17, and we hold about 15

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1 percent of the market.
 2 Q. So it used to be 10, and now it's 15 this year?
 3 A. Correct.
 4 Q. And how do you account for that, generally, for
 5 that increase in market share? How did it happen?
 6 A. Well, we've been trying as hard as possible to
 7 manage down costs, and we recognize that costs are
 8 increasing, but we are trying to manage our costs down
 9 to offer the most affordable premium rate to
 10 Vermonters, and in 2017 our premium rate was more
 11 competitive than it has been in the past relative to
 12 Blue Cross Blue Shield.
 13 Q. And we'll get into more detail in a moment, but
 14 MVP's, what was the amount of MVP's original filing,
 15 the rate increase?
 16 A. 6.7 percent.
 17 Q. Okay. With modifications that you'll be
 18 testifying, what is the rate that we're seeking the
 19 Board to consider today?
 20 A. 5.1 percent.
 21 Q. So, based on the rates as filed and modified, do
 22 you have an opinion regarding market share for MVP for
 23 2018?
 24 A. Yeah. So we analyzed our premium position on the
 25 proposed premium rates relative to Blue Cross Blue

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1 A. Yes.
 2 Q. And this is going to be a frame of reference as we
 3 go through your testimony today, okay? So, if you go
 4 to the very last sentence below those bullets, what
 5 does it say?
 6 A. "After the modifications the anticipated overall
 7 rate increase will reduce from 6.7 percent to
 8 approximately 4.8 percent."
 9 Q. So that would be about, if you took that
 10 reduction, about 1.9 percent if my math is right?
 11 A. That's correct.
 12 Q. And that would be about a 30 percent reduction?
 13 A. Yes.
 14 Q. And the differences that they make reference to --
 15 you've read this and are familiar with their opinions
 16 -- does it relate to, in some way, to the four bullets
 17 above?
 18 A. Yes.
 19 Q. So let's look at that second bullet.
 20 A. Okay.
 21 Q. And we'll talk in more detail on all of these, but
 22 just generally at a high level, that second bullet
 23 makes reference to a decrease of what?
 24 A. .5 percent.
 25 Q. So, as the second bullet, do we have agreement

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1 Shield, and we already had a competitive premium rate
 2 in 2017. Our proposed rate increase is more favorable
 3 than Blue Cross Blue Shield's. So, if the rates are
 4 proposed -- if the proposed rates are approved in a
 5 similar fashion, we do expect to continue to grow
 6 market share in 2018.
 7 Q. Matt, if you would, go please to Exhibit 8.
 8 A. Okay.
 9 Q. And, again, if you could identify for the Board
 10 what Exhibit 8 is in the binder?
 11 A. Exhibit 8 is MVP's Amended Rate Filing that was
 12 submitted per L&E's request on July 7th 2017.
 13 Q. So we'll be referring to this when we walk through
 14 and talk to the Board about your rate filing, correct?
 15 A. That's correct.
 16 Q. Could you go to Exhibit 10, please, and identify
 17 it?
 18 A. Exhibit 10 is L&E's Actuarial Opinion of MVP's
 19 rate filing.
 20 Q. Would you go to Page 10 of Exhibit 10?
 21 A. I'm there.
 22 Q. I want to wait until the Board's there.
 23 A. Okay. That makes sense.
 24 Q. Great. You see there's four bullets under
 25 "Recommendations"? Do you see that?

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1 between MVP and the Green Mountain Care Board's
 2 actuary?
 3 A. Yes.
 4 Q. We agree to that reduction, correct?
 5 A. Yes.
 6 Q. And the fourth bullet, risk adjustment, do you see
 7 that?
 8 A. Yes.
 9 Q. And do we have agreement on that reduction?
 10 A. Yes, we do.
 11 Q. And then the very first bullet there's a decrease
 12 of .3. Do you see that?
 13 A. Yes.
 14 Q. And that's something we don't have agreement on;
 15 is that right?
 16 A. Yes. We have a professional disagreement on it.
 17 Q. And then, as to the third bullet, tell me. Is
 18 there a particular decrease in rate percentage in that
 19 third bullet?
 20 A. No, there's no specific amount quantified in that
 21 bullet.
 22 Q. Okay. But you'll be testifying a little bit about
 23 that bullet in the issues, correct?
 24 A. Correct.
 25 Q. Great. So we're at what number?

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1 A. 5.1 percent.
 2 Q. And L&E is at what number?
 3 A. 4.8 percent.
 4 Q. Okay. So I want to start by just generally
 5 understanding the rate filing and walk through it. So,
 6 if you go back to Exhibit 8, please, and, Matt, you see
 7 the numbered pages, right, on the bottom right-hand
 8 corner?
 9 A. Yes.
 10 Q. So Page Number 1, when, when was the original rate
 11 filing filed?
 12 A. The original filing was submitted on May 12th
 13 2017.
 14 Q. Okay. And there's some summary tables up front in
 15 the filing that I'm going to ask you about. Go to Page
 16 3, please.
 17 A. Okay.
 18 Q. Would you please explain some of the numbers on
 19 this page, please?
 20 A. Sure. So the 6.74 percent, that represents the
 21 overall average rate increase. That was a figure that
 22 you had referenced earlier, Gary. That 6.74 percent
 23 increase, based on our February 2017 enrollment,
 24 results in an increase of premiums of \$3.7 million.
 25 Q. And that's the next column over?

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1 going to change a bit, right?
 2 A. Yes.
 3 Q. Okay, thank you. Would you go to Page 8, please,
 4 of the rate filing?
 5 A. Okay.
 6 Q. So there's a number of columns. Again, at a high
 7 level, could you explain what a nonstandard plan is
 8 versus a standard plan and talk a bit about the metal
 9 levels?
 10 A. Okay. Part of the Affordable Care Act when it was
 11 rolled out, it was understood that health care is very
 12 complex and, to try to simplify a consumer's
 13 understanding of what they're buying, what they're
 14 actually purchasing for their premium dollar, the
 15 federal government came up with two different concepts.
 16 One of them is having standard benefit design
 17 offerings. So what that means is that the competitors
 18 in a given state -- so in Vermont it would be MVP and
 19 Blue Cross Blue Shield -- are going to be offering the
 20 exact same benefits for the standard plans that are
 21 offered. That means that a consumer can then go on the
 22 Vermont Exchange and compare premium rates directly and
 23 know that it's an apples-to-apples comparison.
 24 Nonstandard plans are also in place which give the
 25 carriers a little bit of flexibility to come up with,

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1 A. Next column over.
 2 Q. Yeah.
 3 A. Moving to the right one more column, the 4,889
 4 policyholders are impacted by this rate filing. So
 5 just to define policyholder, the Exchange in Vermont is
 6 a merged market, so it's small employers, up to a
 7 hundred employees, plus individuals. So, if the
 8 policyholder is the person that's paying the premium,
 9 for a small group that would be the employer group, for
 10 an individual that's going to be the subscriber, and
 11 our current premium that we're --
 12 Q. That's the next column?
 13 A. Yeah. Go to the next column?
 14 Q. Yeah.
 15 A. We are projecting to collect \$55 million
 16 approximately in 2017, and there has been a couple of
 17 modifications to benefits that we're offering. So
 18 we're not offering a flat 6.74 percent rate increase to
 19 every policyholder. They're going to vary between 2.28
 20 percent at the bottom and up to 10.55 at the top.
 21 Q. So those last two columns show the range; is that
 22 correct?
 23 A. That's correct, using the 6.74 as an average.
 24 Q. And then, because of the concessions we've made
 25 because of L&E's good work, some of these numbers are

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1 you know, some different cost-sharing elements like
 2 copays for visiting your doctor, pharmacy copays,
 3 but we do have to comply with the metal levels which
 4 are Platinum, Gold, Silver, and Bronze.
 5 So what those correspond to is the actuarial value
 6 of the benefits being offered. So an actuarial value
 7 would say, if it's a Platinum plan, it's approximately
 8 90 percent. So 90 percent actuarial value means that,
 9 for a given service, it would be anticipated that a
 10 member would pay \$10 if it was a \$100 service and MVP
 11 would pay \$90 down to Bronze where it's 60 versus 40.
 12 Q. Thank you. On the table there's a couple of words
 13 that I'd like you just to, at a high level again,
 14 explain. See in under "Nonstandard Plans" there's the
 15 letters CSR and non-CSR; do you see that?
 16 A. Yes.
 17 Q. What's CSR, please?
 18 A. So. CSR is another element of the Affordable Care
 19 Act. It stands for cost share reduction, and that was
 20 a program that was put in place, and it's available to
 21 individuals purchasing Silver plans where members that
 22 are lower on the, have a lower income are actually
 23 subsidized by the federal government to help them with
 24 their cost sharing. So an example would be, if a
 25 standard, if the non-CSR Silver plan had a \$30 copay,

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1 the CSR plan may only have a \$10 copay, and then that
2 \$20 difference is funded by the federal government to
3 MVP.

4 Q. Thank you. And, over at the far right, do you see
5 the reference to "Catastrophic", the last column --

6 A. Yes.

7 Q. -- in Table 4? What's catastrophic, please?

8 A. So that's one of the other elements that the
9 federal government introduced in the Affordable Care
10 Act. So one of the concepts of the Affordable Care Act
11 is for everybody in the country to have insurance or
12 have health care coverage, and a way to entice younger
13 individuals that may not utilize a lot of services, a
14 catastrophic plan was introduced. So the catastrophic
15 plan is available for members under age 30 or members
16 facing financial hardship, and what that plan provides
17 is just, you know, similar to a Bronze benefit, but
18 we're able to adjust the premium rate for that plan
19 design for the population that's going to purchase it.

20 Q. Last question on this table, please. Do you see
21 down three, down three it says "2018 Proposed Rate
22 Increases" on the far left. Do you see that, "2018
23 Proposed Rate Increases"?

24 A. Yes.

25 Q. Just generally, these numbers that go across from

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1 mean?

2 A. So, under the Affordable Care Act, every plan
3 that's offered has to meet an essential health benefit
4 requirement, and what that's ensuring is that the plan
5 that's being provided to a member provides
6 comprehensive medical and pharmacy coverage and they
7 meet a certain list of criteria that each state
8 determines. So Vermont has determined a set of
9 benefits to benchmark against that we have to provide
10 coverage for, and MVP's filing includes, ensures that
11 we're covering all of those benefits.

12 Q. The third paragraph if you count down --

13 A. Okay.

14 Q. -- it makes reference to a wellness benefit. Do
15 you see that?

16 A. Yes.

17 Q. Can you explain that, please?

18 A. For MVP's nonstandard plans, we're also, we're
19 offering a benefit that's in excess of the essential
20 health benefits, and that's a reimbursement for a gym
21 membership to help members, you know, maintain or start
22 a healthy lifestyle if they want to start exercising.

23 Q. Which you do every day, correct?

24 A. That's incorrect.

25 Q. Let's go to Paragraph 5, please. That starts with

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1 there and then they end with a 6.7 total revenue
2 change, do you see that?

3 A. Yes.

4 Q. So what are these? At a high level, what do these
5 numbers across the table reflect?

6 A. Those figures represent the rate increase that MVP
7 is proposing by plan for the plans that are currently
8 in place as of 2017. Going down, it, you'll see that
9 they're consistent within each column. So, if you're
10 looking at the far left column, each one of those
11 numbers is 10.5 percent, and that's because we're
12 projecting the same rate increase for single
13 policyholders or family policyholders regardless of
14 what contracts that they purchase.

15 Q. So it just shows the range of increases across the
16 different products; is that right?

17 A. That's correct.

18 Q. If you go to Page 10 please, Page 10, again, this
19 is, Matt, to get a general understanding of the filing.
20 The second paragraph makes a reference you'll see in
21 the middle of it to essential health benefits. Do you
22 see that, "Essential Health Benefits"?

23 A. Yes.

24 Q. What are the essential health benefits? What does
25 that mean? It says they are covered. What does that

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1 the book of business. Let me know when you're there.

2 A. Okay.

3 Q. And would you just walk through those numbers? I
4 think you already pretty much explained this but,
5 specifically with the numbers in the rate filing issue,
6 what those different classes are.

7 A. Yes. So starting with the 4,889 policyholders,
8 again, in a small policy that's the employer group.
9 It's the person that's actually paying the premium or
10 who's receiving the premium bill in the mail. In an
11 individual policy, that's a subscriber. So, if you
12 move over to the right one more to subscribers, you'll
13 see that we have 6,847 subscribers. For individuals
14 that equals policyholders, but for small groups that
15 would equal employees. And then, moving over to the
16 last number, 10,305, members would include subscribers
17 plus any of their dependents, so spouses or children.

18 Q. Thank you. And, in the last paragraph on this
19 page, there's a discussion around data in past years.
20 Do you see that, the last paragraph?

21 A. Yes.

22 Q. So can you explain how this year is in some ways
23 different than prior years in terms of past experience
24 that you have to come up with a fair rate?

25 A. Yes. So in past years when the Affordable Care

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1 Act was rolled out in 2014, there wasn't much of an
2 individual market, or we didn't have data on the
3 individual market for the State of Vermont, so we had
4 to make a number of assumptions about what the
5 individual market would look like, how those members
6 would utilize services differently or similarly to
7 small group policyholders where we had credible
8 experience.

9 So that was in 2014. So, as individual members
10 have enrolled, we've gotten a little better feel for
11 how their experience compares to small groups, but then
12 there was another wrench thrown into the Affordable
13 Care Act data, and, actually, wrench is probably a
14 mischaracterization, but there was a change to the
15 definition of who is a small group in 2016. So, rather
16 than it being 2 to 50 employees as a small group
17 employer, it's now 2 to 100 employees.

18 So in prior rate filings we had to make
19 assumptions about who was actually going to be
20 transitioning into the Exchange, versus today we are
21 basing our rate filing only on Exchange enrollment
22 because all of that turmoil has kind of gone away.

23 Q. Thank you. If you go to Page 11, please --

24 A. Okay.

25 Q. -- count down one, two, three, four paragraphs,

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1 Q. And did, was MVP's IBNR-related work reviewed by
2 any outside entities?

3 A. Yes. So each year MVP's financial statements are
4 audited by a third-party auditor, and they also hire
5 actuaries who review all our reserves to make sure that
6 our financial statements are sufficient and adequate,
7 and they reviewed our financial statements and our
8 reserves and had no issues with them.

9 Q. The last paragraph on that page, see, it makes a
10 reference to RX rebates. Do you see that?

11 A. Yes.

12 Q. What is that, please?

13 A. Pharmacy rebates are a function of brand and
14 specialty pharmacy claims. So, if a pharmacy claim
15 costs \$300, the pharmaceutical manufacturer will
16 actually reimburse the carrier a portion of those
17 dollars back. So, when we set our premium rates, we
18 look at what those RX rebates are, and we speak with
19 our pharmacy team to try to get our best estimate of
20 what pharmacy rebates will cost in the future, and we
21 reduce our claim projections by that amount.

22 Q. So does MVP make efforts to maximize those
23 rebates?

24 A. Yes. It's a rigorous job every year of our
25 pharmacy team, and, yeah, they work hand in hand with

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1 the second-to-last paragraph, let me know when you're
2 there.

3 A. I'm there.

4 Q. There's a reference to IBNR. Do you see that?

5 A. Yes.

6 Q. What is IBNR, and how does that relate to this
7 rate filing?

8 A. IBNR is an acronym commonly used amongst
9 actuaries. It stands for incurred but not reported
10 claims, and what that is generally trying to do is
11 quantify. It's a, it's an estimate of claims that
12 haven't yet been paid although they've been incurred.
13 So suppose I go to the doctor on December 30th for a
14 visit. That claim may not be paid until months down
15 the road, but we don't know about it until the claim is
16 actually paid, so we have to add in --

17 Q. We meaning the actuaries?

18 A. Yes, the actuaries have to add in our best
19 estimate of what that incurred but not reported claim
20 amount is into our rates. If we failed to do so, our
21 rates would be deficient, and they would not be
22 sustainable.

23 Q. So MVP did that as part of this rate filing,
24 correct?

25 A. Correct.

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1 our Pharmacy Benefit Manager to try to reduce those,
2 reduce costs as much as possible.

3 Q. And is that considered in this rate filing?

4 A. Yes.

5 Q. And is that passed on in the rates?

6 A. Yes, it is.

7 Q. Page 12, please. The very first paragraph there
8 references, "To account for volatility in high-cost
9 claims", do you see that?

10 A. Yes.

11 Q. Can you explain again at a high level how
12 high-cost claims are considered in this rate filing?

13 A. Sure. So high-cost claims, MVP's defining them as
14 claims in excess of \$100,000. So each year there's a
15 lot of volatility within that tail of those high-cost
16 claims. So one year you may see a 10 percent average
17 cost of those high-cost claims, and next year may be 20
18 percent. So, because there's so much volatility in
19 those claims, the best approach isn't necessarily to
20 take that amount in a given year at face value. So,
21 rather than just take the average cost of high-cost
22 claims in 2016, MVP looks back three years and then
23 takes an average of the high-cost claim ratio to try
24 get a better feel for a more average high-cost claim
25 rate.

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1 Q. Thank you. Would you go to Page 13, please?

2 A. Okay.

3 Q. There's a reference to medical trend factors. Do
4 you see at the very top?

5 A. Yes.

6 Q. What is a medical trend factor, again, at a high
7 level?

8 A. Sure. So medical trend is, in some, in a short
9 summary, is just the change in expected medical costs
10 from one year to the next. So, if a claim costs \$100
11 in one year, provider reimbursements are changing or
12 utilization patterns may be changing, and that claim
13 may end up costing \$105 in the following year.

14 Q. And in the second paragraph, the last sentence in
15 the second paragraph, you reference some buckets, which
16 I like that term, "buckets".

17 A. Um-hum.

18 Q. Can you explain that, please, and how it relates
19 to the medical trend?

20 A. Okay. So, when we look at our medical claims, we
21 break them into three buckets, as Gary was saying,
22 inpatient, outpatient, and physician claims, and that's
23 because our contracts are changing differently for
24 inpatient, outpatient, and physician claims every year
25 and we see different utilization patterns within those

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1 three buckets.

2 So inpatient claims would be any claim where
3 you're admitted to a hospital and you spend the night.
4 An outpatient claim would be you go into a hospital or
5 a free-standing am-surg center and you leave the same
6 day, and then a physician claim would be just your
7 standard office visit to a PCP or a specialist, or it
8 could be a component of the inpatient or outpatient
9 bill that we're seeing.

10 Q. The next paragraph, the last two words in that
11 paragraph are frightening to me as a nonactuary. It's
12 "regression analysis". Do you see that?

13 A. Yes.

14 Q. So what is regression analysis at a high level,
15 please, and was it used in this rate filing?

16 A. Regression analysis was used in this rate filing
17 to estimate our utilization trend. It's a statistical
18 measure where we look at historical data, and then we,
19 what we're trying to assess is how well our historical
20 data fits to a given graph and if there's a trend that
21 we can see in the graph. If there's a high correlation
22 or R-squared value, then that means that there's some
23 statistical significance to that trend, and, when we
24 analyzed our data, we did see statistical significance
25 in our regression analysis, and we're applying that

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1 through utilization trends.

2 Q. If you go to the next page, please, see the
3 heading at the top "RX Trend Factors"?

4 A. Yes.

5 Q. Is that the same notion as you described for
6 medical trend factors?

7 A. In, in concept, yes.

8 Q. As it relates to the pharmacy, correct?

9 A. Correct.

10 Q. Okay. And in that paragraph there's a reference
11 to -- in the second sentence it says, "Forecast
12 provided by MVP's PBM". Do you see that?

13 A. Yes.

14 Q. What's MVP's PBM, please?

15 A. PBM is an acronym that stands for Pharmacy Benefit
16 Manager. So, rather than MVP contracting with
17 stand-alone drug stores on a one-to-one, on a
18 store-by-store basis, we contract with the PBM, or
19 Pharmacy Benefit Manager, to just get a reduction to
20 the rates that we're charging. So, rather than paying
21 \$100 for a given prescription, MVP's pharmacy team
22 negotiates discounts off of that \$100, and then that's
23 what we're actually seeing in our experience peer data
24 and we're reflecting in our claims.

25 Q. So what's the benefit of having, farming that out,

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1 in a sense, to a PBM?

2 A. One is efficiency so we can reduce administrative
3 costs, so rather than having our pharmacy team going to
4 every pharmacy and negotiating discounts, so there's
5 some efficiency there. Another part is that the PBM
6 has a lot of negotiating power with the pharmaceutical
7 companies, so we can improve pharmacy rebates, so that
8 helps bring down costs.

9 And then the other aspect of it is just that they
10 are also just, they live and breathe that data every
11 day, so they can provide us with a technical analysis.
12 They have their finger on the pulse of the market, so
13 which drugs are going to be hitting the pipeline, which
14 drugs are coming off of patent, and that helps inform
15 our trends that we're expecting in pharmacy.

16 Q. Okay. Matt, we're almost done with this section.
17 If you go to page, all the way in the back to Page 157,
18 please, and from Page 157 to 159 there's a table there.
19 Do you see that?

20 A. Yes.

21 Q. We hear most years about the URRT, if I'm saying
22 that right. What is the URRT, and what is this table?

23 A. The Unified Rate Review Template is a template
24 that's mandated to be filled out for small group and
25 individual ACA-compliant rate filings by the federal

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1 government. While the data is consistent in terms of
2 allowed dollars that we're representing, this isn't the
3 methodology that we use, so premium rates, but it's
4 just a mandate that we have to fill out this template
5 for the federal government.

6 Q. Thank you very much. Now, Matt, if you would,
7 please, let's go to those four issues that we talked
8 about. If you go to Exhibit 10, please, Page 10 of
9 Exhibit 10.

10 A. Okay.

11 Q. The first bullet, Matt, relates to mid-year
12 enrollment. Do you see that?

13 A. Yes.

14 Q. Would you please explain this issue to the Board?

15 A. Yes. So policies offered on the Vermont Exchange
16 are calendar year benefits. So that means that the
17 policy year begins on January 1st and it resets on
18 December 31st, on January 1st of the following year.
19 So in 2016 and in 2017, there was an open enrollment
20 period of November 1st through January 31st. So what
21 that means is that members could enroll for coverage
22 without penalty during that time period, that 90-day
23 time period.

24 For 2018 the federal government is scaling that
25 back 45 days from November 1st to December 15th.

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1 sign up by December 15th, that's when you'll be
2 effectuated is January 1st, which means that our
3 historical data in 2016 isn't necessarily
4 representative of how we expect members to meet
5 deductibles in 2018.

6 Q. So this new enrollment period is narrower,
7 correct?

8 A. That's correct.

9 Q. And it's completed by December 15th, correct?

10 A. Correct.

11 Q. And, your analysis, you aren't making any exact
12 assumptions on what people will do in terms of mid-year
13 enrollments next year, correct?

14 A. Correct. That's very challenging to estimate.

15 Q. Okay. So that's how MVP views it. How does L&E
16 view it?

17 A. L&E generally agrees with that the shortened
18 enrollment period will lead to more members being
19 enrolled by January 1st. So MVP had proposed that this
20 adjustment was worth .7 percent, and L&E feels that the
21 correct number is closer to .4 percent, which is where
22 that .3 percent gap is coming from. L&E's rationale is
23 that, you know, members will still be enrolling
24 mid-year, so not every member is going to be enrolled
25 for a full twelve months on their policy.

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1 Q. So the window is smaller now?

2 A. The window is smaller.

3 Q. What are those dates again, the window? I'm
4 sorry.

5 A. Yeah. For 2018 it will be November 1st through
6 December 15th.

7 Q. Okay. So how is that change in window reflected
8 in the rate filing? What are MVP's views on that,
9 please?

10 A. So, during 2016 and 2017 or in the past when
11 members could enroll through the end of January, if you
12 enrolled during the month of January, your coverage
13 didn't begin on January 1st. It actually began on
14 February 1st or on March 1st instead. So, rather than
15 having a 12-month policy, you had an 11-month policy or
16 a 10-month policy. Because there are a lot of
17 deductibles present in these policies, what that means
18 is that, members that were enrolled for 10 months, it's
19 less likely that their claims are going to exceed the
20 deductible that is in the policy that they are being
21 offered, and that means that it's reducing MVP's claim
22 expense by that amount.

23 So, going forward with the reduction in the
24 enrollment period, we're anticipating that members are
25 going to be enrolled by January 1st. Because, if you

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1 Q. And what is your respectful concern about their
2 approach and how that would play out next year and in
3 the years to come?

4 A. So we don't have any data to support what is
5 actually going to happen in 2018 at this time, whether
6 everybody is going to enroll on 1/1 or whether it's
7 going to be a mixed bag. So, if our assumption is
8 correct and L&E's position is approved, then what's
9 going to happen is we're going to have to increase our
10 rates further in the following year. So what we plan
11 to do is analyze the 2018 enrollment in January,
12 February, March, for setting our 2019 premium rates and
13 see how much enrollment is actually coming in the door
14 in February and March.

15 If it's more in line with our estimates of
16 everybody enrolling on January 1st, then we're going to
17 feel more comfortable with the .7 percent we've
18 proposed and we're going to have to pass that on if
19 L&E's proposal is adopted.

20 Q. So, if you went with L&E's approach and it turns
21 out that they were incorrect, what would the result of
22 that be for the future rate filings?

23 A. I would estimate that we would have to increase
24 our rates by approximately .3 percent.

25 Q. You'd have to make up the shortfall?

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1 A. Correct.

2 Q. And so MVP's approach is to try to line up the
3 premium with the claims making the assumption that
4 everyone can be a full year, right?

5 A. That's correct.

6 Q. Then there's no shortfall, correct?

7 A. Correct.

8 MR. HOGAN: Clarifying question. That
9 .3 percent translates to what kind of dollars?

10 MR. LOMBARDO: So I can estimate this. I
11 can't provide that.

12 MR. HOGAN: No, that's fine.

13 MR. LOMBARDO: So, if we have -- I'm just
14 going to use 2017 premium as an estimate. We had about
15 \$55 million of premium that we're estimating for 2017.
16 So 1 percent is about \$550,000. So .3 percent is 30
17 percent of that \$550,000. So we would say that it's
18 150 to \$200,000.

19 BY ATTORNEY KARNEDY:

20 Q. Thank you. If it's okay, I'll move on to the next
21 bullet. So that next bullet, can you just briefly
22 explain what that was about and MVP's position on that?

23 A. Yes. So MVP receives contract trend information
24 from another internal department in the company, and,
25 when we received that information, there was a

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1 disconnect on one of the hospital's rate increases
2 between what was approved by the Green Mountain Care
3 Board for 2017, and we agree that that was, that was an
4 oversight on our part, and, when we made the adjustment
5 to reflect the Green Mountain Care Board's approved
6 hospital rate change, it will decrease our payment
7 rates by .5 percent.

8 Q. Okay. The third bullet, can you -- this appears
9 to relate to hospital budgets, 2018 budgets. Would you
10 please explain that issue as you understand it?

11 A. Yes. So, when we set our premium rates for 2018,
12 at the time, it was -- our premium rates were submitted
13 on May 12th of 2017. At that time, there was
14 preliminary discussions about what 2018 hospital
15 budgets would look like, but our understanding is that
16 they won't be finalized until mid-August after this
17 rate filing is closed. So, in our opinion, we would
18 just, we would just be concerned about making any
19 changes to this rate filing until decisions are finally
20 made.

21 Q. Okay. And, again, this third bullet, is L&E
22 actually recommending a particular percentage increase
23 of any kind?

24 A. No, they're not.

25 Q. Okay. And then the fourth bullet, this relates to

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1 risk adjustment, correct?

2 A. Correct.

3 Q. And we have agreement on the decrease, correct?

4 A. That's correct.

5 Q. So, very briefly, what is risk adjustment, please?

6 A. Risk adjustment is another mechanism of the
7 Affordable Care Act. There are a lot of changes that
8 we had to account for when the Affordable Care Act
9 rolled out. Risk adjustment is, the concept that I've
10 heard used is level the playing field amongst
11 providers. So suppose that average -- suppose that two
12 carriers have the exact same discounts at a given
13 hospital but Carrier A has all the sick members and
14 Carrier B has all the healthy members. Carrier A's
15 claim costs are much higher. Risk adjustment is trying
16 to normalize for that and bring back the average to
17 represent what an average person's health risk looks
18 like.

19 Q. Matt, one issue that came up in the back-and-forth
20 between L&E and MVP this year was related to CSR
21 defunding, correct?

22 A. Correct. There was a discussion about CSR
23 defunding.

24 Q. So what is, what is the issue, please?

25 A. CSR, again, it's a mechanism, cost share reduction

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1 of the Affordable Care Act, and there have been
2 conversations at the federal level about that subsidy
3 that I described earlier being removed so the federal
4 government would not pay carriers that amount but we
5 would still have to offer members that benefit.

6 Q. And what is MVP's view on what, how this could be
7 addressed if there was defunding?

8 A. So, if this, if the CSR is defunded, then our
9 premium rates will not be adequate because it's a
10 significant portion of our premium. It's approximately
11 3.1 percent right now. That's what it will be worth.
12 MVP's approach is that, as long as a change is made
13 uniformly to both carriers in the market -- meaning you
14 can either adjust all premium rates at all metal levels
15 or just Silver premium rates because CSR is only
16 available to Silver members -- as long as it's
17 consistently done between MVP and Blue Cross Blue
18 Shield, we are okay with that. Failing to do so would
19 hurt the competitive integrity of the marketplace
20 because one carrier would have overpriced Platinum,
21 Gold, and Bronze plans, and the other carrier would
22 have overpriced Silver plans if they're done
23 separately.

24 Q. On this issue, would you please go to Exhibit 10?

25 A. Yes.

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1 Q. Page, it's Page 9, actually, 9 to 10.

2 A. Yeah.

3 Q. And you do you see that heading -- again, this is
4 L&E's report -- "Cost Sharing Reduction, CSR"? It's
5 down towards the bottom. Do you see that?

6 A. Yes.

7 Q. And do you see the discussion runs into Page 10?

8 A. Yes.

9 Q. And would you please read the fourth paragraph
10 that starts, "MVP has provided"?

11 A. "MVP has provided their analysis of the impact of
12 both methods. Under the first method, MVP's Silver
13 premiums would increase by 8.7 percent. Under the
14 second method, all of MVP's rates would increase by 3.1
15 percent. L&E believes both of these figures appear to
16 be reasonable."

17 Q. Okay. So, when you described a moment ago how
18 this might work whether you spread it out across all
19 plans or focus it on the Silver plan, was L&E generally
20 in agreement on that approach just to be consistent?

21 A. Yes.

22 Q. Okay. I want to ask you now some questions, just
23 general background on MVP. What was MVP's total
24 revenue in 2016?

25 A. In the State of Vermont or across all of our

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1 product lines?

2 Q. For the State of Vermont.

3 A. Approximately \$90 million.

4 Q. Okay. And let's hear the number across.

5 A. Approximately \$3 billion.

6 Q. All right. So, focusing on the State of Vermont,
7 what are the percentages in terms of cost pass-throughs
8 versus overhead and reserves?

9 A. So approximately 90 percent of the premium dollar
10 that's being charged is directly related to claim
11 expense, so that's passed through directly to paid
12 claims.

13 Q. And what's the 10 percent?

14 A. The 10 percent would fund overhead such, and
15 contribution to reserves. So overhead would just be
16 basically running our operations systems, being able to
17 process claims, paying for rent of buildings, and such
18 as that.

19 Q. How does MVP allocate administrative costs between
20 your New York and Vermont business lines?

21 A. Our finance team every about six months or so has
22 a pretty rigorous process where they meet with
23 department heads and they basically interview them to
24 understand what the cost drivers are of their expenses.
25 So each department has a budget, and then our finance

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1 team works with them to understand how should these
2 costs be allocated amongst product lines and amongst
3 states.

4 Q. And are there some particular costs in Vermont
5 that are allocated? Does Susan have a desk, for
6 example?

7 A. Yes, Susan does have a desk. So Susan's desk
8 would go towards Vermont, but my desk, because I sit in
9 New York, would go towards our New York expenses.

10 Q. Would you explain how the process of -- well,
11 let's use the hospitals as an example. The Green
12 Mountain Care Board approves utilization of budget
13 increase, and then how does MVP then try to follow up?

14 A. So MVP's contract, MVP has a contracting team that
15 works in Vermont, and what we do is the contracting
16 team -- I should give them credit for it -- they go to
17 those hospitals and those providers, those doctors, and
18 try to negotiate a further decrease to that rate.

19 Q. And how did we fare in that regard?

20 A. It varies. It depends on how basically the, the
21 hospitals or the physicians are managing budgets
22 similar to any kind of organization, and, if they're
23 concerned that they can't meet their budget based on
24 any kind of approved budgets from the Board, it's,
25 they're probably not going to be as willing to

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1 negotiate a further decrease.

2 Q. Would the increased market share give MVP a better
3 position in terms of negotiating, do you think?

4 A. Yes, definitely. It will bring more volume to
5 them so they will be more likely to have a further
6 conversation with us.

7 Q. You talked about the administrative load, the
8 10 percent or thereabouts. Can you explain to the
9 Board how -- let's say you reduce that by 10 percent.
10 How would that impact the rate filing?

11 A. So, just to keep it on a high level, if, if we
12 reduce 10 percent of our claims costs by 10 percent,
13 then the premium rate will go down by approximately 1
14 percent. So --

15 Q. I think you said claims costs. My question
16 related to administrative costs.

17 A. I apologize. Yes, I was speaking to
18 administrative costs.

19 Q. Okay. So let's do it again so just so our
20 record's clear. If, 10 percent of the overall rate
21 filing is these administrative costs and surplus,
22 right?

23 A. That's correct.

24 Q. So, if you were able to reduce administrative
25 costs at MVP for Vermont business by 10 percent, what

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1 impact would that have on the overall rate filing?

2 A. 1 percent, approximately.

3 Q. And, if -- you don't need to do the math, but, if
4 you were able to reduce on the cost side, it would have
5 a larger impact, obviously, right?

6 A. Yes.

7 MS. USIFER: Can I ask a clarifying question
8 on your administrative costs? How much are fixed
9 versus variable when you look at that 10 percent?

10 MR. LOMBARDO: It's constantly being
11 analyzed, but it's somewhere around two-thirds fixed,
12 one-third variable.

13 MS. USIFER: So, as you grow 50 percent, it
14 seems like you should get quite a benefit from that
15 fixed load, but I'll ask those questions later.

16 MR. LOMBARDO: Yeah. We've managed down our
17 costs as much as possible, but, as we continue to grow,
18 we will continue to monitor it, and, if we do feel that
19 we can reduce costs further, we're more than willing to
20 do so because that means that we'll be able to offer a
21 more affordable, a more competitive premium rate.

22 BY ATTORNEY KARNEDY:

23 Q. Can I continue? Does MVP track the lines of
24 business in Vermont separately from New York?

25 A. Yes, MVP tracks our businesses, our lines of

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1 service and how MVP is serving its customers in Vermont
2 as it goes into these rate filings. So give me some
3 examples of how MVP is servicing Vermont insureds.

4 A. So MVP has a comprehensive case management and
5 medical management team where, as members of chronic
6 conditions enter into the health system, we have nurses
7 provide outreach to the members to help them navigate
8 through the health care system. It's really complex,
9 and it's overwhelming, especially if you have some sort
10 of chronic condition.

11 Q. When you say "outreach", what do you mean?

12 A. It's contact a member through email, phone call, a
13 letter in the mail, items like that.

14 Q. Is there a phone line available?

15 A. Yes, there is a 24/7 phone line available.

16 Additionally, MVP offers, provides a tool to help
17 understand how a cost would differ, the same, the same
18 service would differ in cost by two different
19 providers. So Physician A may charge a different
20 amount for the same service than Physician B, so we
21 have an online cost calculator that would help a member
22 understand where they could go to basically have the
23 lowest out-of-pocket cost, especially if a deductible
24 is present.

25 We're also offering a telemedicine benefit which

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1 business in a much more, in a detailed manner by state
2 and market and product type. Failing to do so would,
3 it's not an actuarially sound approach. We could
4 really expose ourselves to risk. If we were trying to
5 roll in all of our commercial product lines together
6 and we were to grow disproportionately in one market
7 versus another market and the other market was
8 implicitly subsidizing the total market, our premium
9 rates would be short, and we would be at risk of going
10 insolvent or reducing our contributions, our reserves.

11 Q. So, as an actuary, should the New York lines be
12 subsidizing Vermont?

13 A. No, and neither should Vermont be subsidizing New
14 York.

15 Q. Should reserves be rated in the Vermont lines to
16 cover New York business?

17 A. In my, from an actuarial perspective, no. That's
18 a poor approach to take.

19 Q. So, MVP, you said about \$3 billion in business; is
20 that right?

21 A. Yes, that's correct.

22 Q. So what percentage of that is Vermont then?

23 A. So approximately 3 percent, somewhere in that
24 range.

25 Q. Great, okay. I want to ask you about customer

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1 provides members with 24/7 access for routine kinds of
2 questions about their physical if they're sick or
3 something like that, and they can get a prescription by
4 using basically their iPad. It's pretty neat.

5 Q. Does MVP help the insureds find doctors?

6 A. Yes. So, in addition to those services, we also
7 have, we also have an online search tool. So members
8 in Vermont can go to MVP's website, and you can kind of
9 type in your zip code and then understand here's where
10 all the providers are in the area that will provide
11 that coverage or provide that service, and then you can
12 kind of leverage that with the cost calculator to
13 understand what's your best course of action in terms
14 of a financial implication.

15 Q. And does MVP have any networking opportunities for
16 insureds outside of Vermont if I'm on vacation and get
17 hurt?

18 A. Yes. So MVP offers, in addition to just having a
19 comprehensive network in New York and contracting with
20 Dartmouth-Hitchcock in New Hampshire, MVP also
21 contracts with Cigna who provides access to about
22 500,000 physicians and 5,000 hospitals throughout the
23 country. So, whether you're in Vermont or in Florida
24 or Maine or California, you should be able to have
25 access to a provider, an in-network provider, and just

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1 be subject to your cost sharing and have your service
2 covered.

3 Q. Corporate organization, explain the corporate
4 structure at a high level, Matt, of MVP, please, and
5 how it works in Vermont.

6 A. Yeah. So MVP Health Care is a not-for-profit.
7 This filing is submitted under MVP Health Plan, Inc.
8 That's one of the legal entities that roll up to MVP
9 Health Care. It's also a not-for-profit legal entity
10 where we offer our HMO business, our Medicare business,
11 and our Medicaid business in New York.

12 Q. Are you licensed to do business in Vermont?

13 A. Yes.

14 Q. Let me ask you about competition. Why is
15 competition good for Vermont insureds as it relates to
16 insurance companies providing health insurance in
17 Vermont?

18 A. Competition is, it keeps carriers kind of
19 competitive with one another. So you're always kind of
20 benchmarking yourself against somebody, and you're
21 always trying to squeeze that last few cents out of the
22 premium dollar, and MVP recognizes that health care is
23 such a high portion of someone's income, and that's our
24 single biggest focus is, How do we address this
25 exploding health care costs in the country? It's

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1 then for our New York members they can also cross over
2 the border and go to UVMC or Rutland Regional or any of
3 the hospitals that are in Vermont as well.

4 Q. Next is contribution to surplus. What is MVP
5 proposing this year?

6 A. 2 percent of premium.

7 Q. And what did we propose last year?

8 A. 1 percent of premium.

9 Q. So why the difference?

10 A. So, to maintain solvency, insurers are, MVP is
11 domiciled in New York, so New York's Department of
12 Financial Services monitors MVP's solvency
13 requirements. Solvency requirement in New York State
14 is approximately 12-and-a-half percent of premium. So,
15 as you grow premium, you need to increase your reserve
16 level, or else you're going to fall below that
17 12-and-a-half percent threshold. So premiums are
18 outpacing the way, the amount of the reserves that we
19 have, so we need to charge a 2 percent premium just to
20 basically meet the 12-and-a-half percent threshold that
21 New York State deems as a minimum. To get to our
22 target amount, we would have to actually charge closer
23 to 4.8 percent.

24 Q. So, you know, we're sitting in Vermont and you've
25 got a Green Mountain Care Board and you've got Vermont

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1 challenging to do so.

2 I don't have a good answer for how we actually
3 address that, but without competition one carrier would
4 be able to dominate negotiations with a provider, and
5 you may see premium costs increase. So it's in the
6 best interests of the consumers to have a nice
7 competitive market.

8 Q. And with this rate filing do you believe MVP will
9 be more competitive in the marketplace?

10 A. Based on the proposed rates that we've seen from
11 MVP and Blue Cross Blue Shield, yes.

12 Q. And would you tell the Board a little bit about
13 the fact that we border New York and sort of the New
14 York and Vermont populations and treatment?

15 A. So yeah. It's, throughout, MVP has a
16 comprehensive network of facilities and physicians in
17 New York and in Vermont, but our Vermont members that
18 live in Bennington, they may have easier access to a
19 hospital such as Albany Medical Center which is only
20 probably about 40 minutes away from them rather than
21 going to a different hospital in the State of Vermont.
22 So the fact that our borders line up with one another,
23 it does provide ease of access for the members. So
24 they can either go to a New York hospital, or members
25 in Rutland may want to go to Dartmouth-Hitchcock, and

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1 regulators. Why, why do we care about New York and
2 what they think, this 12-and-a-half percent?

3 A. So, again, it's because the New York regulators
4 are governing our solvency to maintain, to make sure
5 that markets are efficient, and they review all of MVP
6 Health Plan or all of the MVP Health Care, for that
7 matter, because all of our companies are domiciled in
8 New York. And DFR does opine on MVP's proposed
9 solvency or proposed contribution to reserves, but they
10 do rely heavily on New York regulator opinion.

11 Q. Would you go to Exhibit 10, please, Page 8? And
12 this is, this is L&E's report, correct?

13 A. Correct.

14 Q. And, if you go to Paragraph Number 9, and please
15 read the last two sentences in that paragraph.

16 A. "The proposed 2 percent contribution to reserves,
17 while higher than approved last year, is consistent
18 with the assumptions found in MVP's other recent
19 filings. The contribution to reserves assumption
20 appears to be reasonable and appropriate."

21 Q. So L&E, but they generally agree with a 2 percent
22 surplus, correct?

23 A. That's correct.

24 Q. Would you go to Exhibit 9, please? This is the
25 DFR Solvency Letter, correct?

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1 A. Correct.

2 Q. And would you please go to the first page, and you

3 see in the middle it says "Summary of Opinion"?

4 A. Yes.

5 Q. Would you read that sentence under "Summary of

6 Opinion", please?

7 A. "DFR is of the opinion that the rate as proposed

8 will have the impact of sustaining the current level of

9 solvency of the MVP Health Plan."

10 Q. So the 2 percent was proposed to DFR, correct?

11 A. That's correct.

12 Q. And then, if you go to the second page, please --

13 A. Okay.

14 Q. -- the very last paragraph, would you please read

15 under "Impact of the filings on solvency"?

16 A. "Based on the entitywide assessment above and

17 contingent upon the Green Mountain Care Board actuary's

18 finding that the proposed rate is not inadequate, DFR's

19 opinion is that the proposed rate will likely have the

20 impact of sustaining MVP Health Plan's current level of

21 solvency."

22 Q. Thank you. If you go back to the first page,

23 what's the date of this letter?

24 A. July 11th 2017.

25 Q. And when did we file the amended rates?

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1 appropriate and adequately will represent a 2 percent

2 contribution to reserves.

3 Q. Now, administrative costs, generally, what does

4 MVP do to keep down administrative costs?

5 A. Well, MVP is -- there was actually MVP's single

6 goal a few years ago was to just reduce administrative

7 costs and be as efficient as possible. So some of the

8 items that we've done are that we analyzed ways that we

9 can get more efficient by automating processes. We've

10 consolidated our departments to try to basically merge

11 services so there is not any overlap or redundancies.

12 We've also, any time we have a contract, for

13 example, with a PBM that we were discussing earlier, we

14 take them out to bid every year or two and try to

15 basically compare them against other PBM's to try to

16 get their contract reduction to as low as possible to

17 try to keep rates down.

18 Q. Fairly, though, you've testified about an increase

19 in market share?

20 A. Correct.

21 Q. So have you taken that into consideration, and,

22 overall, how does that impact your estimate of

23 administrative costs for the 2018 filings?

24 A. MVP, again, what we try to analyze is how our

25 administrative costs today in 2016 with our current

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1 A. July 7th.

2 Q. So this letter was after we had gone from 6.7 to

3 -- well, let me strike that.

4 I'm going to ask you, At this point in time, we

5 hadn't done the full reduction, correct?

6 A. That's correct.

7 Q. But we'd done part of the reduction, right?

8 A. Yes, we were -- yes, there was one change made,

9 and that was through the risk adjustment.

10 Q. So we had reduced by 1.1 percent?

11 A. That's correct.

12 Q. Which gets you to 5.6?

13 A. 6 percent.

14 Q. Fair enough. So DFR provided a solvency opinion

15 on that lower amount, but we haven't asked them about

16 the .3 that we're talking about here today, right?

17 A. Correct.

18 Q. In your opinion, will reduction from the original

19 6.7 down to 5.1, the effects you testified to today,

20 that modified rate increase, will that adversely impact

21 the solvency of MVP?

22 A. No, it won't, because the changes that we're

23 proposing we think are more appropriate in line our

24 future claims costs with the premium that we'll

25 collect. So the changes that we've made, we think, are

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1 market share in 2017 would stack up on a per member per

2 month basis, and that's what we're actually charging.

3 Because, when we set our premium rates, we didn't know

4 what Blue Cross Blue Shield's proposed rates would

5 actually be, so we don't have a good benchmark at the

6 time we set our premium rates on how competitive we're

7 going to be in 2018. We just know what we're doing

8 today.

9 Q. So, in short, are administrative costs going up

10 next year? They staying the same? What?

11 A. They're going up slightly.

12 Q. Okay. Now, I want to run through -- we do this

13 every year run -- through the statutory criteria, all

14 right? Do the MVP rates meet the standard of

15 affordability?

16 A. Yes.

17 Q. Why?

18 A. Because the premium rates that we're offering,

19 although, again, we recognize that they may be

20 unaffordable for a number of Vermonters and somebody

21 like myself or could be very unaffordable or

22 challenging to meet, but we are doing everything we can

23 to meet our contribution to reserves. If we failed to

24 meet our surplus requirement, the market would become

25 unstable. So we are offering the most affordable

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1 premium rate possible.

2 Q. And you testified earlier about working with the
3 providers on the cost side, correct?

4 A. That's correct.

5 Q. Is that with an eye towards affordability?

6 A. That's correct. And, also on administrative
7 expenses, we are constantly analyzing, trying to reduce
8 costs as much as possible or keep costs down.

9 Q. So do the products and services covered fairly
10 equate to the premium that's being charged?

11 A. Yes.

12 Q. Do the rates promote quality of care and access to
13 health care?

14 A. Yes. As we had discussed, MVP has a comprehensive
15 network throughout the country, so and we also provide
16 tools to help members navigate through the health care
17 system as well as possible.

18 Q. And you testified about that already, but just to
19 follow up, what about on credentialing or case
20 management or medical management?

21 A. Yes. So, to be part of MVP's network, physicians
22 and hospitals have to go through a credentialing
23 process to ensure they meet quality standards. So
24 every provider that you're seeking has met a national
25 standard of what is considered a quality provider. And

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1 premium for the services covered?

2 A. Yes.

3 Q. Are the rates excessive or unfairly
4 discriminatory?

5 A. No.

6 Q. Why not?

7 A. Again, going back to the affordability, MVP is
8 doing everything possible to keep the premium rates
9 down. That's through both contracting efforts or just
10 keeping claim costs down as well as our administrative
11 costs.

12 Q. And all of that is actuarially sound in your view,
13 correct?

14 A. That's correct.

15 Q. Are the rates inadequate?

16 A. No.

17 Q. And why not?

18 A. Because both MVP and L&E, MVP did their due
19 diligence of reviewing our rates and making all of our
20 calculations to project what premium we need to collect
21 to maintain our solvency, minimum solvency requirement
22 in 2018, and L&E has done a rigorous and vigorous
23 process, as Gary had said, to review the rate filing,
24 and they've agreed that our rates are not inadequate
25 and within our program.

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1 we also offer, again, case management or care

2 management for members with complex cases and complex
3 conditions to help them manage their way through the
4 health care system.

5 Q. So that touches both on promoting quality and
6 access, correct?

7 A. That's correct.

8 Q. And the out-of-network benefit that you testified,
9 does that promote access?

10 A. Yes, but I wouldn't characterize that as
11 out-of-network. That's a national network.

12 Q. Sorry. How about the great Health Care Advocate;
13 what does MVP do as it relates to them, and how does
14 that relate to this criteria of quality of care and
15 access to care?

16 A. MVP helps fund the Health Care Advocate, and which
17 they offer a 1-800, 24/7, 1-800 line for members to ask
18 questions, and we help fund that.

19 Q. Are the rates unjust, unfair, inequitable,
20 misleading, or contrary to Vermont law?

21 A. No.

22 Q. Are the rates reasonable based on the data that
23 you've reviewed?

24 A. Yes.

25 Q. Are they actuarially sound and fairly charged

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1 Q. And what about DFR?

2 A. DFR agreed that the proposed 2 percent
3 contribution to reserves would maintain MVP's current
4 level of solvency.

5 ATTORNEY KARNEDY: Thank you very much, Matt.
6 That's all the questions I have of this witness at this
7 time.

8 MR. HUDSON: Thank you, Attorney Karnedy.
9 Attorney Kuiper, do have questions for this witness?

10 ATTORNEY KUIPER: I have a couple.

11 CROSS-EXAMINATION BY ATTORNEY KUIPER

12 Q. Good morning.

13 A. Good morning.

14 Q. First, I would like to direct you to your, you
15 recall, your consumer disclosure about proposed health
16 insurance rate increases which is in your filing on
17 Page 155.

18 MR. HUDSON: Attorney Kuiper, which exhibit
19 are you referring to?

20 BY ATTORNEY KUIPER:

21 Q. It's a part of the SERFF filing. I'm sorry.
22 Exhibit 8. So almost at the bottom of the disclosure
23 is a list of bullet points, and one of the things that
24 this says is, "Increases in premium rates are driven by
25 many factors including exit of healthy individuals from

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1 the insurance market plans as the cost of insurance
 2 increases"; is that correct?
 3 A. That's correct.
 4 Q. So increases in premiums cause healthier people to
 5 drop insurance causing additional increases in
 6 premiums, correct?
 7 A. That's correct.
 8 Q. And this is called an adverse selection spiral; is
 9 that correct? Is that a common term for the --
 10 A. I would, I suppose I would call it more of just an
 11 affordability.
 12 Q. Okay. Could you explain how you, whether you
 13 considered this or how you considered this when you
 14 developed your rates?
 15 A. Yeah. So what this is really getting at is just
 16 that, over time as insurance premiums increase, there
 17 is a penalty that's attached to the Affordable Care Act
 18 if you don't have coverage. So healthier members are
 19 probably are, were, are making an economic decision on,
 20 Should I pay the penalty, or should I pay the premium?
 21 And, as premium rates continue to increase, it's more
 22 and more likely that healthier individuals who aren't
 23 going to be seeking services are going to drop
 24 coverage.
 25 So we did not make an explicit adjustment in our

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1 ATTORNEY KARNEDY: And this is not in
 2 evidence, correct?
 3 MR. HUDSON: Unless you want to move to put
 4 it in evidence, and I'll hear objections as
 5 appropriate.
 6 ATTORNEY KUIPER: I wasn't planning to
 7 introduce it into evidence. I was just going to use it
 8 as a visual for questions. Would you still like paper
 9 copies? Would that be --
 10 MR. HUDSON: Yes.
 11 ATTORNEY KUIPER: I could move this forward
 12 into the room too. We weren't sure where the best
 13 place was for everybody.
 14 MR. HUDSON: With the paper assistance, I
 15 think we've got it.
 16 BY ATTORNEY KUIPER:
 17 Q. All right. So can you confirm that this is the
 18 increase that MVP has had over the past three years,
 19 are you aware?
 20 A. I don't have the exact rate increases in front of
 21 me, but these look approximately correct, and so I can
 22 say that that's approximately correct. I don't know
 23 the exact number to the decimal place if that's right.
 24 Q. That's fair enough. Thank you. And this graph
 25 also shows wage growth in Vermont through 2015 which

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1 rates to actually increase for a morbidity increase to
 2 members that we're expecting to purchase coverage.
 3 It's just a general statement that, from 2015 to 2016
 4 as health care costs have gone up, it's likely that
 5 members that are healthier have dropped coverage which
 6 means that our 2016 data was a little bit more adverse
 7 than our 2015 data.
 8 Q. Okay, thank you. So I'd just like to direct you
 9 to this chart again. It shows MVP's increases over the
 10 past three years. Does this look correct to you that
 11 it's increased about 17.8 percent cumulatively over the
 12 past three years from 2014?
 13 ATTORNEY KARNEDY: I just want to object to
 14 the extent that we had a prehearing where we submitted
 15 all exhibits. The Witness hasn't seen this. It wasn't
 16 stipulated to. So I'm fine with the questioning, but
 17 perhaps, if he could go over and look at it for the
 18 first time --
 19 MR. HUDSON: Yeah, I agree. If you want to
 20 take a closer look at that, Mr. Lombardo, go ahead.
 21 MR. LOMBARDO: And, yeah, I will take a look
 22 at it.
 23 MR. HUDSON: Attorney Kuiper, do you have
 24 paper copies for the Board? It's hard to see for that.
 25 ATTORNEY KUIPER: Yes.

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1 was the most recent time that we could find Vermont
 2 statistics. Is that something that you look at when
 3 you're developing your rates?
 4 ATTORNEY KARNEDY: I'm going to object to
 5 this, lack of foundation.
 6 MR. HUDSON: I have to sustain that.
 7 Attorney Kuiper, this chart was not presented at the
 8 prehearing conference, and, to the extent that it's
 9 being offered on a surprise basis --
 10 ATTORNEY KUIPER: Let me just be clear. I'm
 11 simply asking if he looks at that. I'm not asking him
 12 to confirm that it's correct.
 13 MR. HUDSON: If you're not asking for his
 14 opinion on its accuracy, what is the direction on the
 15 questioning in line?
 16 ATTORNEY KUIPER: So we plan to provide
 17 citations to these statistics in our post-hearing memo.
 18 At this point, I was just -- if Mr. Lombardo says this
 19 is not something that he's familiar with, I was simply
 20 going to ask him to take it then as a hypothetical.
 21 If, hypothetically, these numbers are true --
 22 ATTORNEY KARNEDY: So I'm going to object.
 23 That calls for speculation.
 24 MR. HUDSON: And the Board's attorney,
 25 Attorney Henkin, do you have a position on this?

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1 MS. HENKIN: We have as of a record what each
2 year's increase has been. I don't know what you've
3 laid for a foundation for this, but it doesn't seem
4 like that's occurred yet. So I think that Mr. Lombardo
5 could testify to, he could be asked questions regarding
6 that basis for this, but I don't, I don't know if he
7 can calculate this on the spot here.

8 MR. HOGAN: You know, I don't know why we're
9 arguing about this. This is a very simple little graph
10 that tells a story whether you like it or not. I don't
11 know what the problem is here.

12 MS. HENKIN: Member Hogan, that's fine, but I
13 think that, because this is an administrative hearing
14 done under the rules, that we did have a conference on
15 this as to agree to what would be admitted or not, and,
16 if there's not a proper foundation for this, I don't --
17 I think that it's an issue. So I, as you know, we have
18 done these hearings, and we have the record of what the
19 increases are, and, if this is a compilation of that,
20 that's not very clear.

21 MR. HOGAN: And what are the issues? You
22 said there would be some issues. What are those
23 issues?

24 MR. HUDSON: The issue is the propriety of
25 entering evidence into the record that hasn't had

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1 is that the cat's somewhat out of the bag here.
2 Attorney Karnedy, would you be amenable to taking some
3 sort of or even assenting to this being entered into
4 the evidence with the, you know, with the stipulation
5 that you would be permitted ample opportunity in a
6 post-hearing memo to contest its validity or its
7 accuracy?

8 ATTORNEY KARNEDY: No. Respectfully, no.
9 I'm fine with you asking the Witness questions, and if
10 he knows what the Vermont wage growth was for the last
11 couple of years, you can ask him that, but there's no
12 foundation for particular questions about this
13 document. She can ask questions, but to put this in
14 front of him, I have no idea where this came from.
15 There's no witness to authenticate the numbers. She
16 can certainly ask him general questions. I have no
17 objection. But the exhibit I have an objection to.

18 MR. HUDSON: I have to agree that that's a
19 reasonable position on this, and I'm going to sustain
20 it.

21 BY ATTORNEY KUIPER:

22 Q. So, for the record, do you look at wage growth
23 when you assess where you're going to set your rate
24 increases?

25 A. That is part of -- that is not part of an

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1 adequate --

2 MS. HENKIN: These have not been stipulated
3 to, but, as we know, there can be notice of what the
4 past increases are, and there may be a basis for this.

5 ATTORNEY KUIPER: Let me be clear. Again,
6 I'm not asking this to be admitted into the record.
7 I'm simply using it as an illustrative example for
8 questioning the Witness.

9 MR. HUDSON: That's a semantic distinction
10 that, I think, elevates form over substance here given
11 that we've got a chart and numbers in front of it and
12 questions are being posed to a witness. That said --

13 MS. HENKIN: If there's no agreement as to
14 what that cumulative total is, I would not be using
15 this as a supposition that there's an agreement to
16 that, and I don't, I don't know because I haven't added
17 up to see what those numbers are and how that was, how
18 you ended up with that, but that, it's, it hasn't been
19 stipulated to. I know -- if you're not adding for,
20 asking for its admission, I still question what the
21 value of saying, Suppose this was the increase, without
22 the basis for actually showing what the increases were.

23 ATTORNEY KUIPER: All right. I can turn this
24 around if that's the, that's the decision.

25 MR. HUDSON: Well, my concern at this point

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1 actuarial analysis to understand what produces a
2 reasonable premium rate. What we are analyzing is how
3 claims costs are projected to change, how the market is
4 expected to change year over year, and how, and how any
5 administrative or nonclaim expenses are going to change
6 year over year.

7 Q. Okay, thank you. Hypothetically, if you were in a
8 market where health insurance rates increased at a much
9 faster pace than wage, would you agree with me that, on
10 an ongoing basis, that would be unsustainable as far as
11 affordability goes?

12 A. Yes.

13 Q. Thank you. The average, so you spoke a little bit
14 about actuarial value in your testimony. The average
15 actuarial value for Exchange plans in 2018 actually
16 decreased slightly from the year before; is that
17 correct?

18 A. I would have to go through the exhibits. I don't
19 have that in front of me. Can you point to a specific
20 exhibit?

21 Q. I'm, I don't believe I have that. So I believe
22 there is one, but I'm not getting my hands on it right
23 now. If, if that was true, that would mean that
24 members are paying more cost sharing in proportion to
25 what MVP is paying; is that correct?

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1 A. Assuming that statement is true that actuarial
2 value is going down, then, yes, that's correct.
3 Q. Thank you. And so I'd like to then go on to the
4 topic of the enrollment. So that on L&E's
5 recommendation, Page 10, you had talked a little bit
6 about their .3 percent reduction for mid-year
7 enrollment?
8 A. Yes.
9 Q. Are you familiar with the term "special enrollment
10 periods"?
11 A. Yes.
12 Q. And could you, could you explain what those are?
13 A. Yes. So a good example would be, if you enrolled
14 in a policy during the open enrollment period which was
15 November 1st through January 31st in 2017 and you were
16 a single subscriber, suppose that you got married on
17 June 15th. You could add your spouse to your policy if
18 they didn't have, you know, if they didn't have
19 coverage or they wanted to come on board with your
20 coverage through a special enrollment period.
21 Q. And there's several categories for special
22 enrollment?
23 A. Yeah.
24 Q. And are deductibles prorated when someone comes on
25 with the special enrollment period so that those people

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1 MR. HOGAN: Yeah, I do. You are in a growth
2 mode. 50 percent increase is a big deal, and by your
3 own testimony you feel like you're going to grow more
4 in '18. The solvency letter that Attorney --
5 ATTORNEY KARNEDY: Karnedy.
6 MR. HOGAN: Say it again.
7 ATTORNEY KARNEDY: Karnedy.
8 MR. HOGAN: -- Karnedy mentioned was stronger
9 than you reflected at a little piece that you took out.
10 It was, I thought it was the strongest solvency letter
11 I've seen on the Board, so just a matter of clarity.
12 What is the percentage -- and I haven't calculated it
13 -- of the 150, the 175, the \$200,000 regarding the .3?
14 What is that percentage of the \$90 million revenue that
15 you have now? Could you calculate that?
16 MR. LOMBARDO: I'd say the \$175,000, that's
17 related to the .3 percent, correct?
18 MR. HOGAN: That's right.
19 MR. LOMBARDO: So we are budgeted for \$90
20 million of revenue in Vermont. I'm going to estimate
21 that, I mean --
22 MR. HOGAN: That's fine.
23 MR. LOMBARDO: -- to be somewhere around 2
24 percent. I'm sorry. .2 percent.
25 MR. HOGAN: .2?

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1 have a smaller deductible depending on when they start
2 mid-year?
3 A. They're calendar year benefits, so deductibles
4 reset on January 1st calendar year.
5 Q. So there wouldn't be a prorated deductible for
6 that portion of the year?
7 A. No, there would not.
8 Q. So you stated that, if you are correct about the
9 mid-year enrollment projections and L&E is wrong, then,
10 then MVP won't get enough money for, on the basis of
11 this, this issue; is that correct?
12 A. Correct.
13 Q. I'm sorry.
14 A. We feel we would not meet our target contribution
15 to reserves by .3 percent.
16 Q. Okay. And would you agree with me that the
17 reverse is also true that, if L&E is correct and you
18 are wrong and your request is implemented by the Board,
19 then consumers will be overcharged on that basis?
20 A. I would agree with that.
21 ATTORNEY KUIPER: Thank you. I have no
22 further questions.
23 MR. HUDSON: Thank you, Attorney Kuiper. At
24 this point, I'd like to open it up to questions from
25 the Board.

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1 MR. LOMBARDO: Yes.
2 MR. HOGAN: Would you consider that kind of a
3 number in the framework of noise? Is this a
4 significant number?
5 MR. LOMBARDO: It would not -- I would say
6 that we make a number of assumptions in our filing, and
7 we may miss an assumption by a tenth of a percent or
8 two in either direction.
9 MR. HOGAN: It's noise.
10 MR. LOMBARDO: Right.
11 MR. HOGAN: I would also -- and, Noel, you'll
12 have to correct me if I shouldn't be asking this
13 question, okay? What is the rate increase in New York?
14 MR. LOMBARDO: I guess I'll wait for Noel's
15 opinion.
16 MR. HUDSON: Well, I'm not sure where this is
17 going exactly, but --
18 MS. HENKIN: I would have asked that question
19 myself, so --
20 MR. HOGAN: You would?
21 MS. HENKIN: I would like to know what the
22 rate increase is in New York.
23 MR. HOGAN: Okay, thank you.
24 MR. LOMBARDO: So New York is a little
25 different than Vermont. We have, where Vermont is a

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1 merged small group and individual market, New York has
2 a separate small group market and a separate individual
3 market. So our rate increases are different between
4 small group and individual markets in New York. These
5 aren't exact numbers, but our small group rates in New
6 York are going up approximately 11-and-a-half to 12
7 percent. That's what we're proposing. And the
8 individual rates are going up a little higher, closer
9 to 13-and-a-half percent, approximately.

10 MR. HOGAN: And the difference between that
11 and what's happening here is what?

12 MR. LOMBARDO: There's a number of different
13 items that have to go into it. It's basically --

14 MR. HOGAN: I'd like you to, I'd like you to
15 go into that.

16 MR. LOMBARDO: Okay, yeah. So the biggest
17 issue is that you have to make a correction for prior
18 year rates, or you have to adjust for how much your
19 rates were different than expected or your claims were
20 different than what was expected when you set your
21 premium rates. So in Vermont I believe L&E quantified
22 the correction to our rates from last year to be about
23 .3 percent, 0.3, whereas in New York we had a much
24 larger correction that we needed to make. Claims have
25 been increasing at a higher rate than we anticipated.

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1 cost calculations, and, if I understand correctly, you
2 were basing your unit cost trend and calculations on
3 last year's 2017 budgets --

4 MR. LOMBARDO: Correct.

5 MS. HOLMES: -- so and adjusting slightly
6 upward for a couple of hospitals that had rate
7 decreases last year assuming that there would not be
8 rate decreases again this year, so sort of returning
9 those hospitals to trend?

10 MR. LOMBARDO: Yes, yeah.

11 MS. HOLMES: Have you done any calculations
12 that would actually quantify what the impact on the
13 unit cost would be if you used, not only the hospital
14 budget submissions for 2018, but also the letters and
15 the guidance that we've submitted or we've sent to the
16 hospitals, particularly those hospitals that had
17 budgets that, or actuals that exceeded their budgets
18 last year?

19 MR. LOMBARDO: So we have not performed that
20 calculation. If it's something that you want, you
21 would like and it would help inform your decision --

22 MS. HOLMES: It would.

23 MR. LOMBARDO: -- we can go back and -- okay,
24 we'll take a note of providing that.

25 MS. HOLMES: Yeah, that would be fantastic.

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1 Also, our risk adjustment payment, as we, you
2 know, kind of touch on the risk adjustment concept,
3 when you build your premium rates, you have to estimate
4 a risk adjustment payment or receipt into your rates.
5 What we had estimated in our New York rates was
6 deficient. So we have a higher trend of claims is one
7 thing. Second is that we have to correct for just a
8 correction to last year's rates and a correction for
9 our risk adjustment assumption that was in our New York
10 rates.

11 MR. HOGAN: Thank you. I also want to offer
12 a compliment. The quality of the information you've
13 been providing has definitely been on an upswing.
14 That's greatly appreciated.

15 MR. LOMBARDO: Thank you.

16 MR. HOGAN: And the clarity of your testimony
17 was absolutely excellent. So thank you for that.

18 MR. LOMBARDO: Thank you very much. I
19 appreciate that.

20 MR. HUDSON: I believe Member Holmes was,
21 wanted to ask a few questions.

22 MS. HOLMES: I do. Thank you so much. So my
23 first question, in your testimony and also in your
24 filing, you talk about how you treated the hospital
25 rate budget submissions and how that impacted your unit

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1 MS. HENKIN: Could you tell me how fast that
2 could be done and when you could provide that?

3 MR. LOMBARDO: I think we could provide that
4 in relatively short order.

5 MS. HENKIN: By Friday?

6 MR. LOMBARDO: I would think Friday is
7 reasonable.

8 ATTORNEY KARNEDY: So did you want it as part
9 of our brief next week? It sounds like you want it
10 earlier.

11 MS. HENKIN: As soon as it's done, we'd like
12 to look at it. So it does not have to be part of your
13 memo.

14 MR. LOMBARDO: Can I ask who you'd like us to
15 send that to?

16 ATTORNEY KARNEDY: Send it to me first.

17 MS. HENKIN: And you'll know who to send it
18 to.

19 ATTORNEY KARNEDY: We can follow up on that.

20 MS. HOLMES: And I guess I'd like you to use,
21 not only the 2018 budget submissions, but also look at
22 the letters that were sent to the hospitals in, I
23 believe it would be, April with budget guidance, March,
24 April with our budget guidance.

25 MR. LOMBARDO: So let me just clarify so I

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1 know I'm giving you the right information. One would
2 be there was a recent proposal that hospitals sent to
3 the Board, correct? So that would be scenario one is
4 hospitals to the Board, and then the second scenario is
5 what you had sent to the hospitals, and keep those
6 separate and distinct? So you kind of are looking for
7 two rate increases or two rate impacts? One would be
8 --

9 MS. HOLMES: Look at the rate decreases as
10 best we can clarify.

11 MR. LOMBARDO: Yeah, sorry about that. Okay.
12 That's, we will provide that.

13 MS. HOLMES: Thank you. Most appreciated.

14 ATTORNEY KARNEDY: Along with the
15 calculation, would you like some opining on what the
16 numbers mean from MVP's perspective? I think I'd like
17 to be able to do that in the letter as well, so the
18 record's clear.

19 MS. HOLMES: As a state, we're making every
20 effort we can to bend the cost curve, right, and trying
21 to reach the population health goals that we've laid
22 out in this agreement with the federal government in
23 the all-payer model, and we're very much aware of
24 inefficiencies in the system, you know, in terms of
25 under-utilization of really helpful, effective

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1 evaluating that, and that, we think, is another way
2 that we can try to basically have providers watch
3 their, watch their claims a little bit more carefully
4 and make sure that their prescribing patterns, their
5 referral patterns are as efficient as possible.

6 MS. HOLMES: Okay. I think some of my other
7 colleagues will probably have questions about the ACO,
8 so I'll let them do that, but let me ask you about one
9 of the things you mentioned was the price transparency
10 website and directing consumers to it. What has been
11 your usage on that website, and how are you trying to
12 increase traffic to that website so that people can
13 make more cost-effective choices?

14 MR. LOMBARDO: I don't have the exact usage
15 number offhand. I could work with someone if it's
16 needed to understand that, but, generally speaking,
17 we've been evaluating our website in a lot of scrutiny
18 recently, and we've made a lot of changes to it to try
19 to make it more consumer friendly so that items such as
20 the online cost tool are more apparent to a customer.
21 It wasn't as obvious in the former versions of the
22 website. So I don't think there is any direct outreach
23 that I'm aware of, but I, I shouldn't say that. So --

24 MS. HOLMES: Any more information you can
25 provide on how you're trying to make more consumers

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1 preventive care and perhaps over-utilization in some
2 areas in services that may not be deemed cost
3 effective.

4 So I'm wondering if you can share with me what
5 initiatives MVP has taken last year and then what
6 you're expecting to take this year to direct resources
7 in ways that basically reduce bad utilization and
8 increase good utilization to help us reach those
9 population health goals and financial targets?

10 MR. LOMBARDO: So, yes, our right now what
11 we're trying to do is just, through medical management,
12 we try to manage those high-cost cases and try to have
13 the customer outreach try to direct care to members so
14 they can know where they can access and provide that
15 online cost tool so they can understand, Where is a
16 lower cost provider for the same service?

17 You know, we are still exploring participating in
18 risk arrangements in Vermont with providers which we're
19 hoping that, if we can start, as we can grow, we're
20 constantly assessing whether or not it makes sense for
21 us to participate in a risk arrangement with a provider
22 group. We are participating in those risk arrangements
23 in New York, but we have more critical mass in New
24 York.

25 So, as we're growing in Vermont, we're constantly

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1 aware of that website and the actual usage of it I
2 think would be really helpful.

3 MR. LOMBARDO: Okay.

4 MS. HOLMES: Just one other question along
5 these lines. With respect to directing, helping to
6 incentivize the most cost-effective services and
7 products, you're projecting in here about a .3 percent
8 increase, I think, if I got this right, in utilization
9 for brand name drugs as part of your pharmacy trend
10 analysis and a 13.8 percent increase in unit cost for
11 the brand name drugs, and what I'm wondering is, What
12 incentives are you deploying to try to encourage more
13 people to switch from brand names to generic drugs when
14 we're seeing a decrease in expected prices for
15 generics? How are you switching people from brand
16 names to generics in your --

17 MR. LOMBARDO: So our current generic
18 dispensing rate, that's basically the percentage total
19 scripts that are generic fill, are somewhere around 90
20 percent. So our goal would be to try to move that even
21 further along. But I think another way to look at this
22 would be to say, Okay, well, how much are, how is
23 generic drug costs changing hand in hand with the brand
24 drug costs?

25 So what we've seen in recent times is that the

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1 pharmaceutical manufacturers, as their drugs are coming
2 off of patent and they're going generic, they're losing
3 revenue for those brand of drugs. So, when they have
4 new drugs in the pipeline, those generally are higher
5 cost. So, you know, it's our job to try to manage
6 costs and maintain a formulary where, if you have some
7 sort of illness, that we have a prescription on our
8 formulary to cover your, to cover the drug that, that
9 would help treat your disease state.

10 So, through contract negotiations with our
11 Pharmacy Benefit Manager, through rebate negotiations,
12 so those trend numbers that you had quoted, those don't
13 reflect any rebate increases. So we calculate, we
14 trend our claims, and then we make an adjustment for
15 any kind of changes to our rebate costs. So that's
16 kind of, those are two separate numbers, so the actual
17 trend on brand may be a little bit -- it's less than
18 what we're actually seeing in that filing number. So
19 that, those are kind of the different routes that we're
20 trying to take to help.

21 MS. HOLMES: My final question actually has
22 to do with CTR, and you mentioned in your testimony and
23 I did read it in the filing information about this New
24 York State regulation that requires this minimum of
25 12.5 percent of premium to be allocated to reserves.

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1 Services on that. It would be, it would be hard for me
2 to opine on that right now. I don't feel comfortable
3 answering that without more data.

4 MS. HOLMES: Maybe you can get back to us on
5 that too. My laundry list is long. Thank you.

6 MR. HUDSON: Member Lunge, would you like to
7 ask some questions?

8 MS. LUNGE: Always. Thank you for joining
9 us, and thank you for your testimony. So I wanted to
10 ask you. I'm going to follow up on Board Member
11 Holmes's questions around risk arrangements with
12 providers. So, when you were talking about that, were
13 you thinking, are you thinking about specific risk
14 arrangements with hospitals or with Accountable Care
15 Organizations or both? Or maybe you're not there yet.

16 MR. LOMBARDO: Yeah, I'm kind of touching --
17 I, I'm involved very heavily in our New York provider
18 risk arrangements, but because we don't have them in
19 Vermont, our contracting team is who's managing that
20 right now.

21 MS. LUNGE: I see.

22 MR. LOMBARDO: In New York -- I can use New
23 York as a baseline.

24 MS. LUNGE: Yeah.

25 MR. LOMBARDO: We are, we are contracting

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1 Is it my understanding that that applies to the whole
2 MVP book of business and not to individual plans but
3 that they look at MVP in its entirety to look at what
4 the percentage of premium that goes into reserves?

5 MR. LOMBARDO: They evaluate our, every legal
6 entity separately. So, within MVP Health Plan, which
7 is where this filing is submitted, there are Medicare
8 policies, Medicaid policies in New York, as well as
9 other fully insured HMO products both in New York and
10 Vermont. So they are looking at that from the top, a
11 global view, but our job as actuaries is to come up
12 with a sustainable rate for the block of business that
13 we're analyzing.

14 So what we do is we only focus on the Vermont
15 Exchange data because we want to be sure that we're
16 insulated from any kind of shifts in membership to or
17 from the Vermont Exchange block. Because, if we fail
18 to kind of look at it in that regard, we could be
19 exposed to financial harm.

20 MS. HOLMES: Okay. But from a regulatory
21 perspective, would a reduction in CTR on this filing
22 have a material impact on your ability to comply with
23 the New York State regulations?

24 MR. LOMBARDO: I wouldn't -- I would have to
25 work with New York State Department of Financial

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1 with provider groups, and some of those provider groups
2 are employed by hospitals. So, I guess, directly it's
3 physicians, but indirectly it would also tend to be
4 through a facility.

5 MS. LUNGE: And do you have any Accountable
6 Care Organization arrangements in New York?

7 MR. LOMBARDO: I guess, so --

8 MS. LUNGE: And, if you don't know, that's
9 fine.

10 MR. LOMBARDO: Well, Accountable Care
11 Organization, I'm not that familiar with that term.
12 When I hear Accountable Care Organization, I think
13 about upside, downside risk arrangements with
14 providers, but there may be a, there may be some
15 definition differences. We are in upside and downside
16 risk arrangements with providers in New York, though.

17 MS. LUNGE: Okay. Thank you.

18 MR. LOMBARDO: Yeah.

19 MS. LUNGE: Related to the cost sharing
20 reductions, I had a couple of questions around your
21 estimates. So are you familiar with Vermont's state
22 cost sharing reduction program?

23 MR. LOMBARDO: Correct, yes. The additional
24 layer for members between 250 percent, 300 percent of
25 the federal poverty limit?

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1 MS. LUNGE: Yes. And, when you did your
2 estimates of impacts of the cost sharing reduction
3 elimination at the federal level, do those include the
4 elimination of the Vermont CSR as well or --

5 MR. LOMBARDO: It would assume that all CSR
6 was defunded.

7 MS. LUNGE: Okay. So would it be possible
8 for us to understand the impact if the Vermont CSR was
9 not modified in any way, since that would require a
10 statutory change?

11 MR. LOMBARDO: Yes. We can -- again, I don't
12 have that at my fingertips, but we'll take that back.

13 MS. LUNGE: And that's okay. Also, are you
14 aware of your company doing any legal analysis on
15 whether the current state of the Vermont cost sharing
16 reduction would actually absorb any reduction in the
17 cost sharing reduction at the federal level? So, if
18 the federal -- sorry. Let me restate that, because
19 that was a confusing way to ask that question.

20 If the federal CSR goes away, has your company
21 done any legal analysis that you're aware of that,
22 about whether or not the Vermont program would
23 essentially absorb that loss as opposed to the company
24 or the consumer?

25 MR. LOMBARDO: I'm not aware of any kind of

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1 situated situation to individuals above 400 percent in
2 the example you just gave?

3 MR. LOMBARDO: Yes, that's correct.

4 MS. LUNGE: Okay. And then, obviously,
5 there's some unknowns at the federal level related to
6 the cost sharing reduction which may or may not be
7 resolved prior to the open enrollment period. I know
8 you reserve the right to come back to us should
9 something happen at the federal level. What are the
10 timing issues or considerations related to this in your
11 opinion? At what point is it too late?

12 MR. LOMBARDO: So I, I don't have an exact
13 date. It's, I think most of the work would have to go
14 to DVHA, correct?

15 MS. LUNGE: DVHA, yeah.

16 MR. LOMBARDO: Yeah, they're the ones who are
17 managing the Exchange, Vermont Health Connect.

18 MS. LUNGE: Yeah.

19 MR. LOMBARDO: So I think it would be more a
20 conversation with DVHA to understand their timing,
21 because, for MVP, you know, once the open enrollment
22 period starts, obviously, it will hard because members
23 would enroll and then pay "X", and then, if the real
24 rate should be "X" plus 3 percent or something like
25 that.

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1 legal analysis that's been performed.

2 MS. LUNGE: Okay, thank you. And then you
3 also calculated two different methodologies, one where
4 the percentage would be spread across all plans and the
5 other where it was targeted to Silver. Does your
6 company have a preference for one methodology or the
7 other, and what do you see are the pros and cons?

8 MR. LOMBARDO: In all honesty, we are
9 indifferent to which approach is taken as long as it's
10 uniformly applied to both MVP and Blue Cross. So I
11 guess there is no pro or con, in my opinion, of which
12 one -- well, so I'll put it in terms of premium tax
13 credits, I guess.

14 So, if you were to pass on the full rate increase
15 to the Silver plans, then premiums on the Silver level
16 would be higher. Premium subsidies, advance premium
17 tax credits, are developed based upon the second lowest
18 cost Silver plan in the marketplace. So what that
19 would basically mean is that members that are below 400
20 percent of the federal poverty limit would benefit from
21 that, from applying the increase only to Silver plans,
22 but members above 400 percent of federal poverty limit
23 would actually be hurt by that at the Silver level.

24 MS. LUNGE: And, because Vermont has a merged
25 market, small businesses would be in a similarly

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1 MS. LUNGE: Right.

2 MR. LOMBARDO: But, as long as it's
3 implemented according to DVHA's timeline, MVP should be
4 able to meet those timelines.

5 MS. LUNGE: Okay, thank you. Well,
6 hopefully, you know, given the recent federal events,
7 we won't have to come back to this issue at all. I
8 also had just a technical question about the New York
9 State HCRA surcharge of .25 percent. Could you tell me
10 what that is?

11 MR. LOMBARDO: Yes. So New York, so in
12 Vermont there is a paid claim surcharge assessed, a
13 claim cost. The HCRA in New York is somewhat similar
14 to the Vermont paid claim surcharge, but it's only for
15 inpatient and outpatient hospital claims. So there's a
16 percentage of claims that MVP is assessed for services
17 that are accessed in New York which we then have to
18 pass on to develop an adequate rate.

19 So in New York we review members that are
20 accessing Vermont hospitals. So we have to build on
21 that .99 percent. In Vermont it goes the other way.
22 So Vermonters who are accessing New York hospitals,
23 there is this additional cost that MVP incurs through
24 this tax.

25 MS. LUNGE: Okay, thank you. So earlier in

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1 your testimony you mentioned that there are some
2 additional benefits that you take into consideration
3 and that's why there's a range in terms of the way the
4 premium rate impact is applied. Were those the
5 wellness benefits you were referring to, or are there
6 additional benefits?

7 MR. LOMBARDO: So there's additional
8 benefits, because every year the federal government --
9 not every year, but, actually, since 2014 almost every
10 year, maybe every year, there's been a change to the
11 federal AVC calculator which is how we define if a plan
12 meets the metal level requirements. So there were
13 changes made to the federal AVC for 2018, and when we
14 put our benefits through that federal AVC, some of the
15 plans fell out of the metal levels. So, when the plans
16 fell out of the metal levels, we had to make an
17 adjustment, and that adjustment is reflected in the
18 premium rates that we're charging.

19 MS. LUNGE: Okay, thank you. That was
20 helpful. And then, lastly, on your Pharmacy Benefit
21 Manager, you mentioned that you put that out to bid
22 every couple of years. What kind of transparency or
23 other contractual provisions do you include in your PBM
24 contract to ensure that you are truly seeing the
25 rebates that are due to the company and to your

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1 submitted versus what you've dealt with, and I think,
2 you know, I really appreciate the collaboration that
3 you have with L&E. I just, when I look at those
4 adjustments, they seem like they're more corrections or
5 they were errors that were in there. So I, you know, I
6 just don't like the -- that doesn't sound like we, you
7 know, adjusted by 25 percent when I think you guys
8 aligned that may be the risk part of it was in error
9 and part of it was a risk number that came down. Could
10 you --

11 MR. LOMBARDO: So I would say the half
12 percent for the hospital rate increase, that was a
13 correction, but the risk adjustment change, that's a
14 really challenging number to quantify, and we don't
15 receive our actual risk adjustment results for the 2016
16 plan year until June 30th. So we submitted our rates
17 on May 12th. So we have to basically make our best
18 estimate of risk adjustment before we have actual data.

19 So, in my opinion, I think that's more of -- I
20 guess it's a matter of how you define adjustment versus
21 correction, but throughout any carrier, small group or
22 individual rate filings, you're probably going to see a
23 change made for risk adjustment. It's really
24 challenging to hit that nail on the head.

25 MS. USIFER: Yeah, I do appreciate the

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1 subscribers?

2 MR. LOMBARDO: So, in terms of rebates, when
3 we contract with our, with the PBM, we set -- there's a
4 guaranteed amount, and then there's a shared amount
5 above that guaranteed amount. So the guaranteed amount
6 basically says that, for every brand or specialty
7 script that comes in the door, you're guaranteed to
8 receive this amount.

9 Now, what the PBM actually receives from a
10 pharmaceutical manufacturer may be something different
11 than that based on the mix of the drugs that we're
12 experiencing. So, if that amount is different, if it's
13 higher, then MVP basically shares the amounts above the
14 guarantee. If actual rebates come in below the
15 guarantee, we're actually still getting the guarantee.
16 So our pharmacy team tries to raise that guarantee
17 every year. That's our goal. We're not building in,
18 though. What we're building in is our best estimate,
19 which is something above the guarantee, to our rates.

20 MS. LUNGE: Okay, thank you. I'm good.

21 MR. HUDSON: Yeah, I saw you, Con, but I want
22 to give Member Usifer a chance.

23 MR. HOGAN: Oh, I'm sorry.

24 MS. USIFER: You referred a few times to the
25 reduction, 25 percent reduction from the rate that was

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1 collaboration that you've had. I think, you know, we
2 talk about administrative expenses. We're kind of in a
3 unique position, or you guys are because you've seen,
4 like, 50 percent growth, and then you expect another
5 big growth this year.

6 MR. LOMBARDO: Yes.

7 MS. USIFER: So I was surprised that the
8 administrative adjustment was only .2 percent of your
9 total rate, and I did some calculations based on what
10 you said was a, possibly a two-third fixed, one-third
11 variable, and if we had increased year over year, if we
12 started out at a 10 percent base and you increased, you
13 know, just kept the fixed fixed and increased the
14 variable, the one-third variable by 50 percent, that
15 would bring the rate down to 7.8 percent, and if we
16 carried that forward again for another year saying,
17 We're going to have a big increase, and let's say it
18 was 50 percent again, that would bring it down to 6.3
19 percent, and I'm happy to share that math with you.

20 And, you know, I agree that we shouldn't be
21 subsidized off of New York, and you don't get this
22 opportunity that much when you get, you know, 50
23 percent increases, and, if you have a large part of
24 your administrative fee that's fixed, then that stays
25 fixed and your variable, you know, and I agree, when

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1 you have a 50 percent rate, maybe some of your fixed
2 you need to add some more heads and do certain things,
3 but, you know, this is our one opportunity to really
4 gain leverage on administrative expense, and a .2
5 reduction just doesn't seem to work in the math.

6 MR. LOMBARDO: Yeah. I just want to throw,
7 kind of explain a little more fact of what's going on
8 in the Vermont market. We're growing very well in the
9 Exchange market, but we are shrinking in the larger
10 market. So the fixed costs that we have in Vermont --
11 I don't have the exact membership numbers -- but we
12 have seen a significant reduction in our large group
13 block over recent years.

14 So we do have to try to manage the entire. All of
15 our Vermont fixed expenses we kind of look at globally,
16 whereas our variable expenses we look more on a member
17 basis. So we should actually look at them hand in
18 hand. So without knowing exactly how much our total
19 market has changed, you know, I do agree with you that,
20 as you grow, you're spreading out fixed costs over more
21 members so you should see a decrease, but I think we
22 should try to look at the Vermont market as a whole,
23 and, you know, it is based on our best estimate of how
24 2018 will, what 2018 will cost at the time our rates
25 are set, which is based on our 2017 market share.

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1 all has to be reviewed, so and I have been keeping
2 track of these somewhat. So, hopefully, we'll be able
3 to clarify at the end exactly what you're going to be
4 sending in.

5 ATTORNEY KARNEDY: Thank you, thank you.

6 MR. LOMBARDO: Can I just clarify? So you're
7 looking for a Vermont administrative expense, I think
8 you said, over the past couple of years, correct? So
9 are you looking for, like, '16 through budget for '18
10 our best estimate of '18 or --

11 MS. USIFER: Yeah, that would be good, and,
12 if it's two-thirds fixed, a third variable, kind of
13 seeing -- you know, we should be seeing a fixed base
14 staying fixed and the variable rate increasing, and, if
15 we're increasing our membership by 50 percent, that's a
16 good time to get your, gain quite a bit of leverage,
17 like 2 percent, you know, my math, but that's based on
18 the two-third, one-third fixed fee.

19 MR. LOMBARDO: Okay.

20 MS. USIFER: I just wanted to understand a
21 little bit on -- you know, deductibles are going up
22 quite a bit, particularly for the Silver plan. So
23 we're going to \$2,150 this year to \$2,600 next year,
24 and how, what percentage rate reduction, you know, from
25 the premium would that, would that relate to? Because,

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1 MS. USIFER: So I don't know if you can
2 provide any more detail maybe on the history of kind of
3 the administrative costs, fixed versus variable, for
4 '16, '17 and maybe what you're projecting for '18?

5 MR. LOMBARDO: For MVP as a total or for
6 Vermont?

7 MS. USIFER: You came up with an allocation
8 process for Vermont.

9 MR. LOMBARDO: So you're looking for Vermont?

10 MS. USIFER: Yeah, I'm looking for Vermont.
11 I understand from an allocation sometimes you don't
12 revisit, in my past history, you don't always revisit
13 allocations during the course of the year, and, if your
14 growth is coming in a lot higher than what you might
15 have expected, maybe that allocation needed to shift.
16 I just think this is the opportunity when we have such
17 a high increase that we should be leveraging the
18 administrative fees.

19 ATTORNEY KARNEDY: Can I just ask a
20 procedural question then? It sounded like the hospital
21 issue, you want that right away. These other issues,
22 could we have a little more time over the next week,
23 other issues that the Board asks?

24 MS. HENKIN: If it can come in in your memo,
25 at least, but as soon as it can be ready, because it

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1 obviously, if people have to pay more on their
2 deductible, you guys aren't coming in until later, and
3 do you know what percent that would be?

4 MR. LOMBARDO: So I think we were asked
5 before basically an apples-to-apples, if it was a
6 \$2,150 premium or deductible that we were proposing for
7 '18, that rate increase would have been something a
8 little bit higher, correct? So what's that gap, is
9 that what you're asking?

10 MS. USIFER: Well, the consumer now has to
11 pay a higher deductible, going from \$2,150 to \$2,600.
12 So I think, on an insurance rate, you don't kick in
13 until after the \$2,600.

14 MR. LOMBARDO: Yes.

15 MS. USIFER: So that should be represented in
16 a reduction of rate.

17 MR. LOMBARDO: Yes.

18 MS. USIFER: And it's probably -- I'm sure
19 it's baked in there somewhere --

20 MR. LOMBARDO: Yes.

21 MS. USIFER: -- but do you know what that is?

22 MR. LOMBARDO: That's an easy number to
23 provide, but I would have to have my computer with me
24 to give that to you. So we can provide that along with
25 -- are you looking for just that Silver plan?

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1 MS. USIFER: Well, Silver is where the -- I
2 mean, I was using that as an example because Silver is
3 the highest plan, but really overall and where that was
4 in your rate filings as a change.

5 MR. LOMBARDO: I believe L&E may have
6 included that in their opinion, but I could be
7 mistaken. Let me just -- so maybe I was mistaken. It
8 may not be in here. Oh, no. Changes in actuarial
9 value. So, if you go to Exhibit 10, Page 3, the
10 number, Bullet Number 12 is .6 percent.

11 ATTORNEY KARNEDY: You're on the table?

12 MR. LOMBARDO: Yes. And then, if you go to
13 Page 9, there's more of an explanation of that
14 analysis.

15 ATTORNEY KARNEDY: Where on Page 9?

16 MR. LOMBARDO: Page 9, you'll see that
17 there's a Number 12. It says "Changes in actuarial
18 value". So L&E computed that to be worth .6 percent of
19 the increase, so --

20 MS. USIFER: But, when you guys were building
21 your rates, you must have included that in your
22 analysis, right? I mean, it must be in that.

23 MR. LOMBARDO: Well, what we look at is we
24 take our claims from 2016 and whatever deductible is
25 present. So let's say the deductible that was present

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1 adjustment? You know, because it's pretty large.

2 MR. LOMBARDO: Yeah. So we did, we did
3 review our IBNR, our incurred estimate that we built
4 into our rates versus when we had additional claim
5 run-out, so through May. We compared those two
6 numbers, and it was less than a tenth of a percent
7 different. So we're, you know, we don't think there's
8 any real material rate impact associated with the IBNR
9 changes from the time we set our premium rates to the
10 time through May of 2017. So, if that was a question
11 that we were asked by the regulators, we could quantify
12 that, and that could be reflected in the future.

13 MS. USIFER: Okay, thanks. And I'd also like
14 to compliment you on your materials. This is my first
15 time through.

16 MR. LOMBARDO: Thank you. I really
17 appreciate that. Thank you very much.

18 MS. USIFER: Thanks.

19 MR. HOGAN: Just an asterisk. I finally
20 calculated that \$90 million into the \$150,000. It's
21 .0018. So it's not even noise. It's a speck of dust.

22 MR. LOMBARDO: Yes. So it's -- yes, I agree.
23 So it's about two-tenths of a percent, correct?

24 MR. HOGAN: I have, I have .002 if you want
25 to do it that way.

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1 was \$2,000. There's some inherent claim costs that's
2 associated with that plan. And I'll just -- I'm going
3 to kind of use a hypothetical. So suppose that's a 70
4 percent actuarial value.

5 If the deductible goes up to \$2,600, that 70
6 percent actuarial value will flow through. The change
7 from 70 percent may go down to, like, 65 percent. So
8 that number will flow through into the premium rate
9 that we're proposing, and it's reflected in the rate
10 increases that we're showing. Off the top of my head,
11 I can't provide you with a number, but that's something
12 that gets baked into the rate increases that we have,
13 but, globally, L&E is quantifying that to be .6
14 percent.

15 MS. USIFER: And just a question on your
16 IBNR. You talked about that, so, obviously, there's a
17 pretty large accrual or estimate for what's going to
18 come in for that.

19 MR. LOMBARDO: Yeah, yes.

20 MS. USIFER: And how does that get
21 reconciled? And, if it comes in favorably, you know,
22 does that just end up going to increase reserve? And,
23 if it comes in unfavorably, is it just a reserve
24 adjustment? You know, how does that end up getting
25 reflected back into premiums if, in fact, there is an

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1 MS. HENKIN: We could probably get that
2 clarified if we know what those numbers are and come
3 out with that.

4 MR. HOGAN: Thank you very much. I'm not
5 good at it.

6 MR. HUDSON: This format is not good at
7 providing numbers at that level of specificity, so --

8 ATTORNEY KARNEDY: I didn't know this would
9 be a math test.

10 MR. HUDSON: All right. Hearing no --

11 MS. HENKIN: Does the Chair want to?

12 MR. HUDSON: Yeah, that's what I was getting
13 at. Just making sure. Chairman Mullin?

14 CHAIRMAN MULLIN: Thank you. Following up on
15 an earlier question that talked about taking a look at
16 what the filings were for the hospitals, can you tell
17 me if MVP's customer base inside the QHP filing mirrors
18 the percentages of monitors in the exchange relating to
19 those hospital service areas, or do you have higher
20 concentrations of business in specific areas?

21 MR. LOMBARDO: I don't, off the top of my
22 head, I do not know what the whole state distribution
23 of services look like. Generally speaking, a lot of
24 our services are concentrated in Burlington at UVMC. I
25 don't have the exact number off the, to compare it to

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1 the state, but that's something that -- is the state
2 information publicly available? Because, if it is, we
3 could definitely put a comparison together and show
4 that information. When we -- I'm sorry. But let me
5 just expand a little bit.

6 When we set our rates, the way that we come up
7 with our aggregate trend number is that we used the
8 distribution of MVP's claim costs by facility. So it's
9 specific to MVP. So, if the state was 50 percent in
10 Burlington and 50 percent rest of the state but MVP is
11 40 percent Burlington, 60 percent rest of the state,
12 we're reflecting that 40/60 blend, whereas the hospital
13 budget may reflect the 50/50 blend.

14 CHAIRMAN MULLIN: Okay, that's helpful.
15 Several times you talked about managing down costs, and
16 as a follow-up to Member Holmes's question, you talked
17 about one specific strategy. I was wondering if you
18 could tell us, you know, what other strategies you're
19 using to manage down costs, what have been successful
20 and what have failed?

21 MR. LOMBARDO: Yes. So I would like to just
22 highlight. From 2012 through 2016, we've done a pretty
23 -- I think, we've done a good job as an organization to
24 manage down costs because our administration budget
25 across all of our legal entities has stayed flat over

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1 talked about the fact that administrative costs were
2 going to increase next year, and you further spoke
3 about how you believe that competition is very helpful
4 in the marketplace to make sure that people are trying
5 to get as many efficiencies as possible, and, given
6 that emphasis on competition that you were stressing,
7 you seemed to take some pride in what your percentage
8 of overall bulk administration costs were, but you're
9 still a point or two higher than your competitor here
10 in Vermont on the Exchange filings. So I'm curious,
11 you know, what further efforts might be undertaken to
12 try to reduce those even further given that you're
13 higher than your competitor?

14 MR. LOMBARDO: Yes. So I think that's a very
15 good question. Board Member Usifer's comment, as we
16 grow, we should be able to reduce costs. So I think
17 that's our competitor's number one advantage over us is
18 they can spread their fixed costs over a larger
19 membership base. So, if we can grow our business, we
20 should be able to bring down our costs. So that is
21 something that we are definitely trying to monitor.
22 Otherwise, we're just constantly trying to -- our goal
23 is to offer the most competitive premium rate, and we
24 are fully cognizant of how expensive health care is,
25 and we're trying to manage down those costs as much as

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1 that time period while we've actually grown membership.
2 So we're pretty proud of that, but there's been a lot
3 of different mechanisms that we've had to pull. Some
4 of them are easier, and some of them are harder. We
5 did go through a series of significant layoffs a few
6 years back where reducing, you know, eliminating
7 redundancies maybe or inefficiencies resulting in
8 employees losing jobs, so --

9 CHAIRMAN MULLIN: How many years ago was
10 that?

11 MR. LOMBARDO: I want to say that was around
12 2014, somewhere in that timeframe, 2013 to 2014
13 timeframe. It was over a couple-of-year time period.
14 So that actually brought, did bring down costs
15 significantly. Otherwise, just trying to create --
16 we've, you have to spend some money in technology up
17 front to have some long-term efficiencies. So we've
18 invested in technology that helps us receive claim data
19 more efficiently and analyze our data in a more
20 efficient manner. So we think -- I would say that
21 those two items, other than just also contracting with
22 providers and contracting with our PBM and trying to
23 get reimbursements as low as possible, have been our
24 most effective.

25 CHAIRMAN MULLIN: So in your testimony you

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1 possible.

2 So, specific levers to pull, again, I think we
3 have to try to stick with, where can we improve our
4 technology to make processes more efficient, evaluating
5 our organizational structure to ensure that there
6 aren't redundancies, and items such as that, working on
7 our provider risk arrangements. If we can, the more
8 that we can put providers at risk, then hopefully we
9 can actually start bending the cost curve a little more
10 favorably.

11 CHAIRMAN MULLIN: So, on that same theme of
12 competition, when you did your filing, you weren't
13 privy to what your main competition in Vermont's filing
14 would look like. Given the fact that you now have seen
15 accounts, although through the media, I would say, of
16 what those are, have you internally done calculations?
17 Because you referred to increasing the books of
18 business in the past. Have you done internal
19 calculations of what you think your increase in your
20 book of business would be if there was an approval
21 anywhere close to what the filings have asked for?

22 MR. LOMBARDO: So we did build into one of
23 our responses, which was through risk adjustment to
24 L&E, an assumed increase in membership. We assumed
25 that we would increase by the same amount in terms of

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1 gross members. So, if we increase by -- I'm going to,
2 I may be off by a couple hundred members -- 3,500
3 members from 2016 to 2017, we think we'll continue to
4 grow in a similar fashion, somewhere around the same
5 amount, 3,500 members in 2018 based on the proposed
6 rates.

7 The reality of it is, you know, we are, we are
8 aware that Blue Cross Blue Shield of Vermont has a very
9 strong brand presence in Vermont, and MVP is trying to
10 increase our marketing presence and to improve that
11 brand strength, and, hopefully, if we can improve our
12 presence, we can actually surpass that number, but, for
13 the time being, that's our biggest barrier. Because
14 the dollars coming out of a small employer's pocket or
15 an individual's pocket is much more favorable if you
16 choose MVP, but it's that change in mindset coming off
17 of Blue Cross Blue Shield and going to MVP that we face
18 as a headwind.

19 CHAIRMAN MULLIN: What number do you believe
20 is the number that would entice a consumer to change
21 the product? What does the difference have to be?

22 MR. LOMBARDO: So we've done -- there has
23 been -- we have conducted analytics and also hired
24 consultants to review these kinds of, quantify these
25 kind of metrics, because the Blue brand is very strong

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1 see specifically how their particular drugs that
2 they're taking or whatever their particular illness is,
3 how that would be treated on your website, or do they
4 have to have a member access to, to get to that?

5 MR. LOMBARDO: I don't have that answer at my
6 fingertips, but we can include that in Board Member
7 Holmes's requests. We can incorporate that in.

8 CHAIRMAN MULLIN: Great, super. Okay. On
9 the PBM question, what type of -- you know, you talked
10 repeatedly about how you had strategies in place to try
11 to manage down the costs. What type of
12 counter-detailing efforts do you, does MVP use with
13 providers so that they really know when they are
14 prescribing, that they're not -- when I talk to
15 doctors, what they tell me is they don't know the costs
16 of the different alternatives that are in front of them
17 oftentimes, and so I'm curious. What type of counter
18 detailing efforts you, as an organization, use with
19 members of your network to try to help them have the
20 tools so that they can try to use cost-effective
21 medications?

22 MR. LOMBARDO: This is a little bit outside
23 of my comfort zone, but and I can speak in general
24 terms to it. We have a quality department, and what
25 they do is they review physician referral and

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1 whether you're in Vermont or western New York or
2 throughout.

3 ATTORNEY KARNEDY: To the extent something's
4 proprietary or confidential, I just would be careful
5 about that, Matt, in your response, and we can always,
6 if we need to, answer the question, but go ahead.

7 MR. LOMBARDO: Okay.

8 ATTORNEY KARNEDY: Based on that, try to
9 answer the question.

10 MR. LOMBARDO: So what, the way I was going
11 to answer it is that the figures that we've been
12 provided, they're more generalized. They're not
13 specific to a given market. And what we've seen is
14 that the numbers that we've been provided with, which
15 are arranged in between the mid to high single digits,
16 is how I put it, it's not necessarily what we've
17 actually experienced because that's kind of a
18 generalized statement, and with these breakouts such as
19 Blue Cross plan brands has a different spread than what
20 our span is. We think it's a little bit higher.

21 CHAIRMAN MULLIN: Now, on the price
22 transparency website that you discussed in, in
23 answering the previous question, what type of access
24 does someone as a consumer have prior to becoming a
25 member of MVP? Do they have full access so they could

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1 prescribing patterns, and they provide outreach to both
2 the inefficient and the efficient providers to inform
3 them and say, you know, inefficient provider,
4 respectfully, we see that your costs are a little bit
5 higher relative with the same quality metrics compared
6 to an efficient provider. So here are some steps that
7 you can take to try to bring down that cost and become
8 deemed as a more efficient provider.

9 And we provide similar information to the
10 efficient providers to help them understand that there
11 is, they've been, we're happy with the job that they've
12 been doing, and, currently, we are contracting with an
13 IT vendor that will help evaluate provider efficiencies
14 so we can understand even more detail regarding where
15 these efficiencies exist and where the inefficiencies
16 exist. So it's something that we are, we're trying to
17 move forward with it, but that's about the extent of my
18 knowledge of those programs at this time.

19 CHAIRMAN MULLIN: Okay. And, again, on that
20 managing down the costs theme, you've talked about the
21 providing gym memberships, and I'm curious. Have you
22 done any type of internal analysis on what you think
23 your rate of return for offering those are?

24 MR. LOMBARDO: It's really challenging to
25 isolate how, how providing a gym membership is going to

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1 impact someone, because you have to have their prior
2 history to understand their prior gym or exercise
3 utilization to try to quantify those numbers. So we
4 don't have the calculation to provide. There are
5 external studies that have been performed. That's
6 managed by a different part of the company, so I can't
7 really provide a good answer to that. Our thought is
8 just generally that, if you're exercising, you're
9 probably going to have a healthier mindset and may eat
10 healthier. You're going to think more about the
11 decisions that you're making, and that will hopefully
12 influence and bend the cost curve.

13 CHAIRMAN MULLIN: But you don't have any
14 internal data to show a rate of return on that type of
15 investment, on a prevention or wellness investment?

16 MR. LOMBARDO: We don't have, we don't have
17 that information, no.

18 CHAIRMAN MULLIN: So we know that one of the
19 larger cost drivers of health is tobacco use. What do
20 you use there to try to encourage your members to not
21 be smoking?

22 MR. LOMBARDO: I can research that. I know
23 we do have tobacco cessation programs in place. So
24 those are -- we do have programs in place to help
25 reduce nicotine usage.

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1 is in that filing?

2 MR. LOMBARDO: 2 percent.

3 MS. HENKIN: It's also 2 percent? And I just
4 want to clarify. You have in your -- I think it's
5 Exhibit 4. You discuss, you answer some questions
6 about whether the 2 percent versus 1 percent would
7 change your New York State, your requirement to meet
8 the 12.5 percent premium, and I just want to clarify
9 that you're looking at the, just this book of business
10 not making the 12.5, or are you looking at your whole
11 MVP book?

12 MR. LOMBARDO: It's specific to the Vermont
13 Exchange population. Because, again, we try to -- our
14 goal is to produce an actuarially sound rate for each
15 block of business that we're setting premiums for.

16 MS. HENKIN: Okay. And this is 2.2 to 3
17 percent of the entire book?

18 MR. LOMBARDO: Correct.

19 MS. HENKIN: So a change from 2 to 1 would
20 not likely put you out of compliance with New York
21 State, can I assume that?

22 MR. LOMBARDO: Again, yeah, and I'm not fully
23 privy to those calculations, but, when you just
24 generally think about it, I think that's fair.

25 MS. HENKIN: Okay. And one other thing,

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1 CHAIRMAN MULLIN: Okay. Going back to the
2 PBM's, I think everybody saw the press a few years back
3 about how the PBM's may have been profiting on the
4 savings that they were getting through the rebates that
5 weren't actually getting to the companies. I think you
6 talked about that in your answer, but you also talked
7 about there were two really different -- when you
8 contract with the PBM, some of them you're getting the
9 full share, and some of it's a shared. I'm curious.
10 What's the percentage share between you and the PBM on
11 that?

12 MR. LOMBARDO: My understanding is --
13 actually, I think this is a proprietary number, so I
14 don't know if that's --

15 ATTORNEY KARNEDY: So we're happy, if you
16 want to clear the room, to answer it now, or we can
17 answer it in the confidential filing after.

18 MR. HUDSON: Yeah, that seems more efficient
19 than clearing the room, yes.

20 CHAIRMAN MULLIN: Sometimes I have to think
21 before I ask these questions. I guess that's it for me
22 for now.

23 MS. HENKIN: I just have a quick question or
24 two. Member Hogan asked you about your New York State
25 filing. Do you know what your contribution to surplus

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1 there's one thing at issue here which is that .3
2 percent which has to do with the difference between the
3 7 and 4 on the population all coming in in January,
4 correct?

5 MR. LOMBARDO: Correct.

6 MS. HENKIN: And you're saying, if they come,
7 no one new will be added?

8 MR. LOMBARDO: Correct.

9 MS. HENKIN: What about people leaving that
10 will go to Medicare or Medicaid; have you considered
11 any impact on that by people actually coming off of
12 the, their membership, their 12-month?

13 MR. LOMBARDO: So a rate filing is generally
14 assuming that the population that we have insured in
15 '16 is going to be the population that's going to be
16 insured in '18. So, obviously, members will age out
17 into Medicare, but we'll also have the rest of our
18 block is aging up a little bit. There's going to be
19 newborn babies that are going to replace current
20 newborn babies.

21 So we aren't making any explicit adjustment for
22 age. What we're trying to really isolate here is just
23 the change in the special enrollment period or the
24 change in the open enrollment period. So I think those
25 are separate factors. We're not considering any kind

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1 of population move shifts from commercial to Medicare
2 or Medicaid in our rate filing.

3 MS. HENKIN: Okay, that's it. Thank you.

4 MR. HOGAN: Again, one more asterisk. It was
5 either three or four years ago that you announced here
6 that you were going to reduce your administrative costs
7 and it was going to be difficult. I recall that
8 testimony directly. In your memo to Jessica back, you
9 might want to put a little more detail about how that
10 transpired. Thank you.

11 MR. LOMBARDO: Thank you for the
12 recommendation.

13 MR. HUDSON: So --

14 ATTORNEY KARNEDY: A couple of redirects if I
15 could?

16 MR. HUDSON: Proceed.

17 REDIRECT EXAMINATION BY ATTORNEY KARNEDY

18 Q. Matt, you were asked by the Health Care Advocate
19 Counsel about affordability and generally.
20 Specifically with the statute, your testimony on direct
21 related affordability to the cost of the products and
22 premium and whether they lined up or not; am I correct
23 in that?

24 A. That's correct.

25 Q. She asked you a broader question, a more

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1 Q. So, good or bad, if it's \$100,000 or \$200,000 or
2 \$5, that should be part of your rate filing, shouldn't
3 it?

4 A. Yeah, our best estimate of rates should be
5 reflected in the premium we're charging.

6 Q. And then you were asked --

7 MR. HOGAN: Would you agree that that's our
8 job too?

9 ATTORNEY KARNEDY: Absolutely.

10 MR. HOGAN: All right. Thank you.

11 ATTORNEY KARNEDY: I'll agree with anything
12 you say, Mr. Hogan.

13 BY ATTORNEY KARNEDY:

14 Q. Finally, you were asked by General Counsel about
15 the 2 percent versus the 1 percent, and you went from 2
16 to 1 if you look at the overall block of the New York
17 business. Do you recall that question?

18 A. Yes.

19 Q. As an actuary, do you look at the four corners of
20 this particular line in determining surplus, or do you
21 consider being able to tap into the New York reserves?

22 A. We've set our premium rates for this block of
23 business to maintain our solvency independently for
24 this block of business.

25 Q. And so this year is 2 percent, right?

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1 philosophical question about, if people's wages are
2 going up, you know, in a small amount and the health
3 increases more than that, whether that's affordable for
4 people. Can you opine on that as an actuary?

5 A. That, an actuary's job is not necessarily to try
6 to solve this disconnect between basically wage
7 increases and health care cost increases. Our job is
8 to try to produce a sustainable rate that will meet our
9 reserve requirements and maintain market stability.

10 Q. In the rate filing that's filed that's considered
11 each year, the criteria that's set forth in statute,
12 wage growth isn't a factor in that; am I correct?

13 A. I haven't seen the statute, but I would assume
14 that's correct.

15 Q. We talked about -- probably shouldn't ask this.

16 We talked about noise, and then we talked about a speck
17 of dust.

18 MR. HOGAN: Exactly.

19 BY ATTORNEY KARNEDY:

20 Q. As an actuary, though, it is your job in doing a
21 rate filing to drill down to every dollar and every
22 nickel you can, good or bad, to figure out what's an
23 appropriate rate filing that would meet the statutory
24 criteria, correct?

25 A. That's correct.

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1 A. That's correct.

2 Q. And L&E generally agreed with that, correct?

3 A. That's correct.

4 Q. And DFR, subject to checking on the last bit of
5 reduction, agrees with that as well, correct?

6 A. That's correct.

7 MR. HUDSON: All right. Thank you. Well, I
8 have a request in up here at the table for a very brief
9 five-minute recess, and after that we'll be hearing
10 from DFR.

11 (A recess was taken from 11:27 a.m. to 11:34 a.m.)

12 MR. HUDSON: Okay, everybody, we're out of
13 recess, and we've got our next witness in line which is
14 the Vermont Department of Financial Regulation, the
15 Commissioner or his designee. So, sir, if you would
16 identify, yourself for the record.

17 MR. LUSSIER: Good morning, everyone. My
18 name is Jesse Lussier. My title is Administrative
19 Insurance Examiner at the Department.

20 MR. HUDSON: And could you give a brief
21 description of the nature of your job?

22 MR. LUSSIER: I am involved in all aspects of
23 company licensing and analysis.

24 MR. HUDSON: And just a note for the record
25 that the gentleman sitting right next to you today is

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1 Scott Kline, correct?

2 ATTORNEY KLINE: Yes.

3 MR. HUDSON: And then the General Counsel for
4 the DFR.

5 MR. LUSSIER: Just some more background, I've
6 been at the Department for a little over six years now.
7 I am a certified public accountant. I'd like to
8 briefly discuss DFR's role in solvency and regulation
9 generally and then as it applies to out-of-state
10 companies and then briefly discuss our opinion.

11 Solvency regulation consists of monitoring
12 financial health of insurance companies that write
13 business in Vermont. It's a complex, dynamic, and
14 prospective analysis, and it takes the form of two
15 primary functions, that of financial analysis and
16 examination. Analysis, in a nutshell, consists of
17 gathering, reviewing, and monitoring information on a
18 quarterly basis.

19 We receive information from several sources
20 including company-submitted financial statements, the
21 National Association of Insurance Commissioners which
22 houses a database for all insurance companies, rating
23 agencies like A.M. Best, company auditors, company
24 actuaries, other regulators.

25 An examination is more robust in nature, and it

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1 so, in the case of MVP, New York is their primary
2 regulator, and all states rely on one another for this
3 solvency regulation of insurance companies within their
4 state, and, as such, Vermont relies on New York. New
5 York has available to it, you know, all the procedures
6 and tools and utilizes those the same as Vermont would
7 for our domestic companies.

8 And now, if I could just briefly discuss the
9 filing, like I said before, MVP's primary regulator is
10 New York. With respect to this filing, our opinion is
11 that the filing's effect on MVP's solvency, as long as
12 the actuaries find the rates to be adequate and not
13 excessive, will have the effect of maintaining MVP's
14 current level of solvency. This conclusion has
15 remained relatively consistent over the years in large
16 part due to the size of MVP's footprint in Vermont.
17 It's a relatively small component of their business,
18 and that does affect our solvency analysis.

19 And, again, just as a final note, our conclusions
20 are contingent based upon the actuaries determining
21 that the rates are adequate and not excessive.

22 MR. HUDSON: Are you prepared to take
23 questions from the Board?

24 MR. LUSSIER: Yes.

25 MR. HUDSON: Does MVP have any questions for

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1 takes place every three to five years or earlier if
2 necessary. It consists of identifying prospective
3 risks the company faces, gathering and understanding of
4 the company's internal controls and policies, their
5 risk mitigation strategies, and also gaining an
6 understanding of and assessing the company's corporate
7 governance.

8 Additionally, DFR has access to an entity's books
9 and records at all times. We also monitor the
10 company's RBC level. RBC, which is risk-based capital,
11 is a tool that helps us monitor the adequacy of a
12 company's surplus. Overall, it's a large amount of
13 data that is available to us. A lot of it is
14 confidential, proprietary. During the course of
15 analysis, data examination, our role is to kind of take
16 this data, distill it into various reports and
17 summaries and then assess it on both a qualitative and
18 quantitative basis.

19 Now, to kind of give a brief background of the US
20 regulatory environment, US, in the US, insurance
21 regulation is state based so that, wherever a company
22 is domiciled, that state is their primary regulator.
23 This is necessary just because of the volume of
24 companies. It would be extremely difficult for any one
25 state to regulate every single company in the US. And

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1 this witness?

2 ATTORNEY KARNEDY: Can I sit over there?

3 MR. HUDSON: Sure.

4 CROSS-EXAMINATION BY ATTORNEY KARNEDY

5 Q. Can I call you Jesse?

6 A. Absolutely.

7 Q. Jesse, so, if you would, there's a binder in front
8 of you. You may just have a copy. It's Exhibit 9,
9 which is your Solvency Letter dated July 11th.

10 A. Yeah.

11 Q. Exhibit 9, the binder, let me know when you have
12 that in front you.

13 A. Yes, I have it in front of me.

14 Q. And, looking at the first page under "Summary of
15 Opinion", there's a sentence there, which you were here
16 today for earlier testimony, right?

17 A. Correct.

18 Q. So you heard Matt read that sentence, right?

19 A. Correct.

20 Q. And that sentence is an accurate summary of your
21 opinions, correct?

22 A. Correct.

23 Q. And then on the last page, on Page 2 under "Impact
24 of the Filing on Solvency", do you see that?

25 A. Yes.

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1 Q. That sentence, there again, an accurate summary of
2 your opinion regarding the impact of the filing on
3 solvency, correct?

4 A. Correct.

5 Q. You also heard the testimony today. I asked the
6 date of your letter was July 11th, and MVP had filed
7 and served to file an amended filing which reduced
8 their rate from 6.7 to 5.6. That happened just prior
9 to this letter. Did you hear that testimony?

10 A. I did hear that testimony, yes.

11 Q. And so your opinion then here related to the 5.6,
12 do you stand by that opinion?

13 A. Our opinion, we were working on information that
14 was posted to the website. So I didn't receive the
15 notice of the change until after the letter went out.

16 Q. Fair enough. I'm glad I asked. So, as you sit
17 here today, you've heard testimony now that the 6.7,
18 ultimately, MVP is now proposing 5.1, an additional
19 reduction of .5. You heard that testimony, correct?

20 A. Correct.

21 Q. And do you have an opinion that that proposed
22 rate, an increase of 5.1 percent, will likely add an
23 impact to sustaining MVP's current level of solvency?

24 A. Yes. Our opinion does not change.

25 ATTORNEY KARNEDY: Thank you very much.

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1 A. That is not my job area of expertise. That would
2 be someone from Rates and Forms. So I'm more focused
3 on the financial side.

4 Q. So your part, your report just discusses whether
5 rates are adequate or inadequate from a solvency
6 perspective?

7 A. Correct.

8 Q. Would it be fair to say that, if you were to
9 consider affordability, that your, that your report
10 would need to be a little different, a little more
11 balanced?

12 A. That's kind of beyond the area of my expertise.

13 Q. All right, that's fair enough. Thank you. But
14 the bottom line is you don't have any concerns at this
15 time about MVP's solvency, correct?

16 A. Correct.

17 MS. KUIPER: Thank you.

18 MR. HUDSON: I know there's at least one
19 question from Chairman Mullin. It sounds like there
20 may be some follow-up.

21 CHAIRMAN MULLIN: So you talked about your
22 report is based on the initial filing, and then the
23 question was asked that a 5.1, if you had a concern.
24 If it was a filing for a decrease of 5.1 percent, would
25 your opinion still be the same on the solvency of MVP?

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1 MR. HUDSON: Does the HCA have questions?

2 ATTORNEY KUIPER: Just a couple.

3 CROSS-EXAMINATION BY ATTORNEY KUIPER

4 Q. Good morning.

5 A. Good morning.

6 Q. So I just wanted to clarify what your report
7 covers. Is it correct to characterize DFR's stance in
8 your report that, if rates are appropriate, there is no
9 solvency issue for MVP at this time?

10 A. Correct.

11 Q. But you don't assess independently whether the
12 rates are set in an appropriate way, do you?

13 A. We rely on the actuaries. We don't have a health
14 actuary on staff at DFR.

15 Q. And you don't analyze the affordability of rates,
16 do you?

17 A. We do not, not in this subject, no.

18 Q. But you do in other areas that DFR covers,
19 correct? Do you look at affordability in some of your
20 other --

21 A. With MVP we normally rely on New York as their
22 primary regulator.

23 Q. Thank you. But you do, DFR considers
24 affordability in some of its other work like when you
25 review long-term care insurance; is that correct?

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1 MR. LUSSIER: We rely on the actuaries to set
2 the rates. So, if, if the actuaries had determined the
3 rates are not, are adequate and not excessive, then our
4 opinion would generally stay the same.

5 CHAIRMAN MULLIN: Okay.

6 MS. HOLMES: Yeah. So I know your opinion is
7 that the rate as proposed will have the impact of
8 sustaining the current level of solvency of MVP. Would
9 a CTR contribution of 1 percent instead of 2 percent
10 also allow MVP to maintain a level of solvency?

11 MR. LUSSIER: Generally speaking, the
12 Department believes that the filings should stand on
13 their own and that downward adjustments shouldn't be
14 made unless they are actuarially supported. I think,
15 as Matt described before, if there are shortfalls, they
16 may have to be made up in future periods. Does that
17 answer your question?

18 MS. HOLMES: Well, I guess I'm just wondering
19 if you -- I mean, at some point, you've ascertained a
20 level of solvency that's reasonable. So I'm wondering,
21 What is that range below it if a CTR contribution drops
22 it below the level of solvency that's reasonable?
23 Is it 1.9? 1.8? At some point -- I'm trying to figure
24 out what that number is.

25 MR. LUSSIER: Okay. Our opinion is, is as to

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1 the, is geared towards the rates as they're filed, and,
2 again, we rely on the actuaries to determine which
3 rates are, are reasonable and, and without, without
4 going, without doing further analysis and maybe
5 possibly discussing with the actuaries, it would be
6 hard to answer some of these hypothetical questions,
7 because, again, my area of expertise isn't setting
8 rates. So we would need an opinion from an actuary to
9 say whether or not those rates are reasonable.

10 MS. HOLMES: The DFR doesn't do and
11 independent solvency analysis then?

12 MR. LUSSIER: The, the solvency analysis, for
13 MVP New York is their primary regularity, and, in the
14 context of the filing, we're charged with a solvency
15 letter based on this filing and the proposed rates.
16 Generally speaking, to, to veer off of what has been
17 filed and what the actuaries have opined on might
18 require further analysis.

19 MR. HOGAN: Noel, I'd like to. I viewed your
20 letter as one of the strongest letters regarding
21 solvency that I've seen in the last six years. Is that
22 fair?

23 MR. LUSSIER: Strongest? Can you --

24 MR. HOGAN: As one of the strongest.

25 MR. LUSSIER: In terms of just how MVP is? I

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1 of this, this --

2 MR. HOGAN: No, I don't think it is.

3 MR. LUSSIER: We're here today, I believe, to
4 just discuss MVP's solvency as it relates to this
5 filing.

6 MR. HOGAN: This is part of the larger
7 rate-setting hearings.

8 MR. LUSSIER: So can you repeat the question?

9 MR. HOGAN: The last question I asked was,
10 Are the Blues less solvent or more solvent than MVP?

11 ATTORNEY KLINE: I hate to put in an
12 objection, but I do think we're probably beyond the
13 scope of this.

14 MS. HENKIN: I'd like to clarify a few
15 things, and maybe it will help you out, Con, because I
16 want to clarify what the role is of DFR and where your
17 numbers came in, because some things for the new
18 members in particular may be a little confusing if I
19 could ask a few questions.

20 MR. HUDSON: I think that's fine.

21 MS. HENKIN: Yeah, Jesse, you were talking
22 about you rely on the actuaries. What actuaries are
23 you talking about?

24 MR. LUSSIER: We rely on the Green Mountain
25 Care Board's actuary to review MVP's filings.

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1 mean, it's, it's similar to previous, previous filings.

2 MR. HOGAN: Okay. What is the difference in
3 solvency between MVP and the Blues? What differences
4 are there?

5 MR. LUSSIER: What differences are there?

6 MR. HOGAN: In the solvency of those two
7 organizations.

8 MR. LUSSIER: I'm sorry.

9 MR. HUDSON: Please proceed.

10 MR. LUSSIER: Both companies are unique.
11 They both have, they both have different risks that
12 face them. Any company, any insurance company is
13 different. They would have different risks, different
14 considerations. This is kind of a general question.
15 Is there anything more specific you could --

16 MR. HOGAN: No. I'd just like to know the
17 differences from your point of view.

18 MR. LUSSIER: Well, again, Vermont is not the
19 primary regulator of MVP, and so we have more
20 information and we have more communications with Blue
21 Cross, so I'm not sure I can fully answer that right
22 now.

23 MR. HOGAN: Is Blue -- let me put it another
24 way. Are the Blues less solvent than MVP?

25 MR. LUSSIER: I think that might be outside

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1 MS. HENKIN: Okay. So DFR does not do an
2 actuarial review to see if the 2 percent contribution
3 is appropriate?

4 MR. LUSSIER: That is correct.

5 MS. HENKIN: And, as you listened today, did
6 you also understand that our actuaries take data from
7 MVP on what amount they believe is appropriate for
8 solvency, to keep them solvent?

9 MR. LUSSIER: Yes.

10 MS. HENKIN: Did you see the exhibit that MVP
11 had that contrasted a 2 percent with a 1 percent
12 contribution to reserves?

13 MR. LUSSIER: Was that in the rate filing?

14 MS. HENKIN: I believe it was in Exhibit 4.
15 It's in the book. If you look at Exhibit 4 in the book
16 in front of you and if you look at -- I believe it's on
17 Page 7, actually, Page 6. Go to Page 6. Have you
18 looked at any of these assumptions or these exhibits
19 about what the different assumptions MVP made on the
20 different numbers that they could put into their
21 surplus?

22 MR. LUSSIER: Not specifically, no.

23 MS. HENKIN: Okay. Do you understand that
24 the actuaries for the Green Mountain Care Board have
25 looked at these?

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1 MR. LUSSIER: I assumed that was the case.

2 MS. HENKIN: So, in assuming that the
3 2 percent is, will sustain, your, your opinion from DFR
4 is basically that 2 percent will sustain the
5 appropriate level of surplus for this, for this
6 carrier?

7 MR. LUSSIER: Correct.

8 MS. HENKIN: And that's solely on what you've
9 seen in the L&E report and the actuarial work that went
10 into that?

11 MR. LUSSIER: Correct.

12 MS. HENKIN: So, yes, I hope that just
13 clarifies that they did not do an independent
14 calculation, correct?

15 MR. LUSSIER: Correct.

16 MS. HENKIN: Thank you.

17 CHAIRMAN MULLIN: So in your testimony you
18 referred to RBC, and in MVP's testimony they were
19 looking at reserve amount as a percent of premium. Can
20 you tell us, in your opinion, which is a better
21 measure, and do you look at both or just one?

22 MR. LUSSIER: I don't know that there's a
23 better measurement. We certainly take into
24 consideration several ratios and numbers when we're
25 looking at a company, and I assume that New York does

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1 of business that we provide actuarial services for all
2 lines of insurance, but our practice, Dave Dillon and
3 I, we work on the health side. So we provide health
4 actuarial services for various states, insurance
5 companies, and other people who need actuarial
6 services.

7 Q. Can you tell us about your educational background
8 and also your professional background, where you've
9 worked since you've graduated from wherever that may
10 be?

11 A. I graduated from a small university in Texas
12 called Texas Lutheran University. Majored in math with
13 a minor in economics. And then I am also a fellow of
14 the Society of Actuaries and a member of the American
15 Academy of Actuaries.

16 Q. Where did you work before you worked for L&E?

17 A. Prior to L&E, I worked at Cigna and HealthMarkets,
18 both of which were health insurance companies, before I
19 moved to Lewis & Ellis about eight, nine years ago.

20 Q. How long have you done filings for the State of
21 Vermont?

22 A. We began our work with the Green Mountain Care
23 Board in January 2014.

24 Q. So right about the time that we had the ACA take
25 effect?

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1 as well. But they're all good pieces of information to
2 look at, but there are a lot of moving parts, and,
3 there again, each company is different, and so the
4 numbers aren't technically apples-to-apples when you're
5 looking at companies of different sizes or running in
6 different geographic locations.

7 MR. HUDSON: No further questions from the
8 Board? Well, thank you very much for appearing today.
9 Good to see you.

10 MR. LUSSIER: Thank you.

11 ATTORNEY KLINE: Thank you.

12 MR. HUDSON: So next on the schedule is to
13 hear from the Board's actuary, Lewis & Ellis, and I
14 will turn it to over to Attorney Henkin.

15 DIRECT EXAMINATION BY ATTORNEY HENKIN

16 Q. Good morning for five more minutes.

17 A. Morning.

18 Q. Could you tell everyone who you are?

19 A. I am Jackie Lee. I am with Lewis & Ellis, and I
20 work for the Green Mountain Care Board reviewing rate
21 filings in Vermont.

22 Q. What, who is Lewis & Ellis? Give us just a little
23 background on that.

24 A. Lewis & Ellis is an actuarial consulting firm.
25 I'm located in the Dallas office, and we have all lines

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1 A. Correct.

2 Q. About how many rate filings have you done, if you
3 can estimate, for the State of Vermont?

4 A. In the State of Vermont, we have reviewed about 45
5 filings between the various carriers for QHP all the
6 way up through the large group market filings.

7 Q. Do you also work in other states or for other
8 states?

9 A. Yes. We currently do this similar review of rate
10 filings in about seven states.

11 Q. Have you done -- now, here you're doing the QHP
12 filings for the State of Vermont. Have you done them
13 for other states also?

14 A. Yes, we have performed a review of Exchange
15 filings in various other states.

16 Q. And you said seven states this year. Were those
17 were all QHP?

18 A. Correct, yes, seven states this year.

19 Q. Speaking specifically about what you do for
20 Vermont, can you just start with the process from when
21 a rate filing comes in, what your office does for the
22 State?

23 A. Sure. Beginning in mid-May, we receive a, we
24 receive the QHP filings. So I'll talk specifically
25 about that, but the same process happens for all the

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1 filings we receive in Vermont. We receive the filing
2 in May, in mid-May, and when we first get the filing
3 in, we have a team that comprises of three actuaries
4 who review the filing.

5 The first layer of review is done by Kevin
6 Rugeberg at Lewis & Ellis. He is an associate of the
7 Society of Actuaries. He's very familiar with the MVP
8 rate filings because he's been reviewing them for the
9 last year, year-and-a-half, and he specifically worked
10 on the QHP filing last year as well. His
11 responsibilities include reviewing all of the documents
12 provided by MVP through SERFF, which is publicly
13 available as well.

14 Q. And you can tell the people what SERFF is?

15 A. SERFF is the way that carriers submit their
16 filings to states. So it's online, and they're able to
17 provide general information about the filing as well as
18 very specific documents to support the rates that they
19 are filing.

20 And Kevin reviews all of the documents which
21 include memorandums, exhibits that support the charts
22 and rates that are provided within the filing as well
23 as an actuarial data set that we utilize internally to
24 have more detailed sort of meat on the bones for the
25 filing as our starting point.

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1 and in that, in some of those instances, we will just
2 review what they have done, but there are other
3 instances such as for utilization trends, and diving
4 into the unit costs and as they relate to the hospital
5 budget, we do perform independent calculations as well
6 to either verify what they've calculated or provide
7 some alternative options or to develop a range of
8 reasonableness about some of their assumptions and the
9 rates in the aggregate.

10 Q. Do actuaries always agree on the same results with
11 the same information?

12 A. No, we do not.

13 Q. And why is that? Could there be different factors
14 or --

15 A. Different actuaries will have different opinions
16 based on the data that we receive. There are different
17 ways to make a calculation for a particular assumption,
18 and depending on the information at hand and, you know,
19 the market issues or company issues, actuaries will
20 make different assumptions.

21 Q. You issued a report for the Board. Let's go to
22 Exhibit 10. That's your report. Can you tell me what
23 date that was due this year?

24 A. We provided this report on July 11th 2017.

25 Q. And was that the due date for the report?

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1 Then we work, I work together with him as a peer
2 reviewer. I review all of the documents, plus we
3 discuss any issues or questions that we may have, and
4 then, as Gary pointed out earlier, we had about seven
5 rounds of questions that were very detailed that we
6 sent over to MVP to understand their data better,
7 understand their assumptions better, and that was all
8 also done through SERFF.

9 The final level of review is David Dillon. He
10 provides a secondary review as well as helps to keep
11 consistency between this filing and the other filings
12 that we do in the state as well as just kind of
13 generally what we do throughout the rest of the country
14 in other, in other states as well. And so he provides
15 that, and we will discuss the market issues such as
16 risk adjustment as it impacts both filings. So both
17 Dave and I are very familiar with each of the carriers'
18 filings.

19 Q. Do you just do kind of a mathematical check on
20 what comes in, or do you check on assumptions and other
21 things that might require some more judgment calls?

22 A. Generally speaking, that depends on the
23 materiality of an assumption and what the assumption is
24 itself. MVP did a wonderful job providing a lot of
25 exhibits detailing how they came up with their rates,

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1 A. Yes, it was.

2 Q. A 60-day review period per statute, as you
3 understand it?

4 A. That's correct.

5 Q. On Page 2 you give a summary there of a standard
6 of review for the filing. Is that your typical
7 standard of review for every filing?

8 A. In the State of Vermont, yes.

9 Q. Okay. And, if you could just look at, maybe start
10 with the last word on the first line, "This letter is
11 to assist the Board", and just read what that standard
12 is.

13 A. "To assist the Board in determining whether the
14 requested rate is affordable, promotes quality care,
15 promotes access to health care, provides insurer
16 solvency, and is not unjust, unfair, inequitable,
17 misleading, or contrary to the law and is not
18 excessive, inadequate, or unfairly discriminatory."

19 Q. Do you do an in-depth analysis of things like how
20 affordable something is compared to what wages might be
21 in Vermont?

22 A. No, we do not. We stick to the more actuarial
23 terms within the standard.

24 Q. And are those terms the excessive, inadequate, or
25 unfairly discriminatory?

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1 A. Yes.

2 Q. Do they have actuarial definitions that might be
3 different than a layperson's definition?

4 A. Yes, we have an Actuarial Standard of Practice
5 Number 8 that relates to health rate filings, and they
6 define these three terms very specifically.

7 Q. What is excessive? How is that defined?

8 A. Excessive is defined as when the rates charged are
9 higher than what is needed to make payments for claims,
10 admin expenses, regulatory fees, taxes, and profit or
11 margin or contingencies.

12 Q. What about inadequate?

13 A. Inadequate rates are defined as rates that do not
14 charge enough to cover those same items, so payment of
15 claims, administrative expenses, taxes, regulatory
16 fees, and profit margin.

17 Q. And unfairly discriminatory?

18 A. Unfairly discriminatory is defined as having rates
19 for a particular rate set of insureds that have similar
20 risk profiles but their rates are not the same.

21 Q. Let's go to the issues that you pulled out in this
22 filing and pointed out, and, as we heard, there's only
23 one thing at issue here, so I won't belabor too much,
24 but I want to start with, if we look on Page 3 at,
25 under "2016 Actual Projected Claims Experience", what

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1 instead in the future?

2 A. We, it is our opinion, and I know we've been
3 working with the Board to try and determine what the
4 right interpretation is of this point with CMS.

5 Q. If you go down to, I think, the third paragraph
6 there, this is the issue that's still outstanding about
7 membership over 12 months. Can you please explain the
8 L&E's position on this and why you believe it differs
9 from the carrier's position?

10 A. Yes. So, based on our conversations with MVP,
11 they have assumed that all individuals and small group
12 will be enforced for the full 12 months of a calendar
13 year. However, we do agree with them in certain
14 situations that, looking back to 2016, that's not --
15 there are some situations that happen in 2016 and 2017
16 that will not be reflected and will not impact the
17 2018.

18 Matt spoke specifically about the open enrollment
19 period being shortened. However, they have assumed 12
20 months of enrollment for individuals and small groups.
21 We don't agree with this assessment because we feel
22 that there are other forces that would have individuals
23 not have coverage for the full 12 months such as, if
24 they get a job with a large employer, they would drop
25 their individual coverage and move to the large

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1 was the, how much higher was the claims experience?

2 A. The claims experience was .3 percent higher.

3 Q. And, if you look at the first sentence on your
4 second paragraph there, what are you pointing out there
5 that what that seems to correspond to?

6 A. This difference is primarily due to what is called
7 a billback where the company is outlining by statute
8 what they're paying for that's outside of the claims or
9 what they're calling in addition to claims here.

10 Q. Does that also pay for the Health Care Advocate's
11 office?

12 A. It does.

13 Q. So that's all inclusive in this number. Do you
14 consider that part of the claims data normally?

15 A. No. We typically would outline this as an
16 expense.

17 Q. If it was moved as an expense, would that make a
18 difference in the medical loss ratio in this that would
19 push this out of compliance with what the limits are?

20 A. Right. It would change. It would have an impact
21 on the loss ratio, but it would not impact the federal
22 requirements of the loss ratio. So it would never --
23 it would not dip below such that we would recommend a
24 rate change at this point.

25 Q. But you could recommend putting this in expenses

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1 employer group's coverage.

2 There has been a lot of discussion about
3 affordability. There may be people who can no longer
4 afford the coverage and will just voluntarily drop
5 coverage, and so it is our recommendation that there be
6 consideration for lapsation throughout the year such
7 that not all policies are enforced for 12 months.

8 The same could happen on the other side where
9 people aren't just dropping coverage but they could be
10 adding coverage such as they had the special enrollment
11 where people either got married or lost their larger
12 group coverage. They're able to then enroll in the
13 Exchange.

14 Q. And that, that difference, as you said, was the
15 .3, and that's the only thing that I believe was being
16 contested?

17 A. That's correct.

18 Q. If you look at the recommendation on Page 10, the
19 one item was a correction, and that was changed,
20 correct, that half a percentage point?

21 A. Yes.

22 Q. As far as the hospital budgets, there was
23 discussion earlier about whether that should be
24 updated. Can you comment at all about how MVP
25 ascertained these and whether they accounted for some

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1 changes such as Rutland Regional Medical Center's
2 decrease that was ordered by the Board?

3 A. For the 2017 unit cost trend assumptions, we were
4 able to verify that they accurately reflected per the
5 changes and modifications that were made, and we agree
6 with -- MVP agrees with us on this assumption that
7 those need to be corrected. With those modifications,
8 they tie to the 2017 hospital budget numbers which
9 includes the Rutland decrease.

10 For 2018 they assumed that 2017 would hold true
11 with the exception of those that saw decreases. They
12 would then put them to a more reasonable level that was
13 consistent with other years or other facilities and, at
14 this point, has not reflected either of the letters
15 that were sent to the Board in March and April or what
16 we just recently received as submitted hospital budgets
17 last week for 2018.

18 Q. You listened to Matt's testimony? He made a
19 statement about their market power in Vermont
20 negotiating and contracting. As someone who sees all
21 of the different filings in Vermont, do you see a large
22 difference between the contracting power, market power
23 and results of negotiations between the carriers?

24 A. Some of this is confidential, so I'll speak very
25 broadly.

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1 numbers that were put in Exhibit 4, the projections
2 about what 1 percent does, 2 percent?

3 A. We did review these, these numbers, and we took
4 those into account when we were determining that we
5 felt that the 2 percent was a reasonable assumption
6 and, at this point, did not have enough information to
7 recommend another number otherwise.

8 Q. So can you just explain what your ultimate
9 projected rate increase is for this book of business
10 for MVP? There's three things that are bullet points
11 that were accepted other than the hospital budgets, as
12 we know, being a little bit more fuzzy, and there will
13 be more information as requested by the Board. But,
14 with your modifications, what does the rate look like?

15 A. It is a reduction to a net increase of 4.8.

16 Q. As modified, do you consider that rate excessive?

17 A. No.

18 Q. Inadequate?

19 A. No.

20 Q. Unfairly discriminatory?

21 A. No.

22 Q. Do you have an opinion whether the resulting
23 premiums are affordable for Vermonters?

24 A. We do not assess affordability of the premiums.

25 Q. So your actuarial role is limited to more of a

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1 Q. In broad terms.

2 A. We do not see a difference.

3 Q. That's very broad. Thank you.

4 A. You'll ask more questions if you want me to dive
5 in more.

6 Q. No, no. That's what I expected, so thank you. So
7 the last thing I just want to ask is, Did you review
8 the CTR and the charts that were provided showing that,
9 if it's 2 percent, this book of business would, would
10 meet the New York standards alone, and, if it was not,
11 it was slightly under?

12 A. Yes.

13 Q. And do you make an opinion on solvency, per se, on
14 these?

15 A. We make a very general opinion on solvency. We're
16 not privy to a lot of information that the Department
17 of Financial Regulation is, and so we rely heavily on
18 their analysis, but we do say that we find what they
19 have proposed as reasonable.

20 Q. And they, in turn, rely on your --

21 A. Yes, that is correct.

22 Q. So, if you say that the rate is not, it meets
23 actuarial standards, then is there an acceptance of
24 what that CTR is or how -- I'm, because this is an
25 out-of-state company. Is there any review of these

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1 calculative math without external factors?

2 A. That's correct.

3 Q. Do you look at other carriers across the country
4 to see what type of increases are being asked?

5 A. Yes, we have that information since we do a lot of
6 those reviews. So we do know what they are, and we
7 read, you know, general publications about what's
8 happening in the, in the country for rate increases.

9 Q. You've been doing this for several years. Has
10 Vermont's rate of growth, is that pretty -- the rate
11 of, the rates of growth here, is that pretty much
12 standard for across the country, or is Vermont higher,
13 lower?

14 A. I would say that Vermont tends to be somewhat
15 lower due to the nature of the Board itself and the
16 hospital budget process. It's helped to keep the, the
17 rate increases at a lower level.

18 Q. And your recommendation after what you heard today
19 is still the 4.8?

20 A. Yes, that remains our recommendation.

21 MS. HENKIN: Thank you.

22 MR. HUDSON: Attorney Karnedy, do you have
23 any questions from MVP?

24 CROSS-EXAMINATION BY ATTORNEY KARNEDY

25 Q. Can I call you Jackie?

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1 A. Absolutely.
 2 Q. I wanted to just get on the record again -- I
 3 heard and I wrote it down -- when you said that MVP did
 4 a wonderful job; is that right?
 5 A. MVP did do a wonderful job. Thank you, Matt.
 6 Q. Okay. Now, as to L&E, you heard my opening. You
 7 would agree that L&E conducted a vigorous and rigorous
 8 review of MVP's rate filing?
 9 A. I would agree with that.
 10 Q. And we have broad agreement on the rate filing
 11 this year with only this .3 difference that you just
 12 testified about, correct?
 13 A. Agreed.
 14 Q. And you'd also agree that MVP was thorough and
 15 responsive to all the interrogatories and the inquiries
 16 by L&E?
 17 A. Yes.
 18 Q. So, if you go to Exhibit 10 in the binder and go
 19 to Page 10, please, I want to focus on the
 20 recommendation bullets. The second bullet, let me know
 21 when you're there. You there?
 22 A. I am there.
 23 Q. The second bullet references the decrease of .5.
 24 We had an agreement on that, correct?
 25 A. Correct.

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1 Green Mountain Care Board's numbers, you don't have
 2 those yet?
 3 A. We do not have those yet.
 4 Q. And that will happen after August 10th after
 5 there's a decision in this rate filing?
 6 A. I will take your word for that. I don't know when
 7 the hearings are.
 8 Q. Would you agree with me that L&E is being prudent
 9 in not attributing a percent decrease to this third
 10 bullet?
 11 A. No. If we had been given more time, we would
 12 have, and we hoped to after, during the course of
 13 between now and day 90, to hear the response from MVP
 14 about the submitted numbers and see how that impacted
 15 rates.
 16 Q. Let me ask it a different way. At that snapshot
 17 in time on -- this is dated July 11th -- L&E did the
 18 right thing in not putting a particular number there
 19 because you didn't have enough information?
 20 A. On July 11th we did not have enough information.
 21 Q. Okay. So let's go up to the first bullet if we
 22 could. This is where we have a quantified disagreement
 23 between L&E and MVP, respectful disagreement, correct?
 24 A. That's correct.
 25 Q. If the Board thinks that your conclusion is

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1 Q. And the fourth bullet references a 1.1 decrease
 2 based on the risk adjustment. We have agreement on
 3 that, correct?
 4 A. Correct.
 5 Q. So let's talk about the other two bullets. On the
 6 third bullet relating to hospital budgets, I just
 7 wanted to get some confirmation on this. Looking in
 8 the bullet, I'm correct you did not make a particular
 9 percentage decrease recommendation as to hospital
 10 budgets, correct?
 11 A. That's correct. We received that data about the
 12 same time as the report was due.
 13 Q. And that's because, until the Green Mountain Care
 14 Board has their hearings on the budgets and makes a
 15 final decision on the 2018 approved budgets for the
 16 hospitals, L&E would only be speculating on what those
 17 figures will be and how they'd impact on unit trends,
 18 right?
 19 A. Based on the submitted numbers, yes.
 20 Q. That's not really a piece of evidence at this
 21 point in the record because it's a future event.
 22 Hasn't occurred yet, right?
 23 A. We do have the submitted numbers, but we do not
 24 have the approved numbers.
 25 Q. But the final decision yet, the hearings and the

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1 reasonable, it will result in a .3 decrease, correct?
 2 A. Correct.
 3 Q. And, if the Board thinks that MVP's conclusion is
 4 more reasonable, then it would stay at the 5.1 and
 5 rather than decreasing down to 4.8, correct?
 6 A. Correct.
 7 Q. And this issue relates in large part to the
 8 reduction in this open enrollment period, correct?
 9 A. No. I would say that it has to do -- I mean,
 10 that's a portion, but it also has to do with just
 11 general lapsation throughout the year.
 12 Q. Fair enough. So, as to that portion, I want to
 13 ask you some questions about the open enrollment
 14 period.
 15 A. Okay.
 16 Q. As I understand it, the testimony, the way this
 17 worked it used to be November 1 to January 31st, and
 18 next year it's going to be a narrower window, 45 days
 19 less. It starts on November 1 and ends on December
 20 15th; am I correct?
 21 A. That's correct.
 22 Q. And, if you go to Page 3, please, of Exhibit 10,
 23 and you see there's a paragraph that's, it's one, down
 24 the table one, two, three. The fourth paragraph that
 25 starts, "The base period", do you see that?

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1 A. Yes.

2 Q. Would you please read the second and third
3 sentences, the sentence that starts "because", and then
4 there's one that follows that starts with "L&E". Could
5 you read those two sentences, please?

6 A. "Because policies active for less time are less
7 likely to achieve the deductible and/or out-of-pocket
8 backs, data for partial years tends to show lower
9 utilization than data for complete plan years. L&E
10 agrees with MVP's assessment that this adjustment is
11 appropriate for small group plans which tend to be
12 active for a full 12 months."

13 Q. Thank you. So it's fair to say you would agree
14 with the logic that folks on small group plans who go
15 the full year are now more likely to go through their
16 deductible and then MVP would have to pay more for
17 their claims?

18 A. Yes.

19 Q. Now, I want to get at the where you disagree. MVP
20 -- just correct me if I've got this right. MVP takes
21 the position that there's not sufficient data yet to
22 actuarially predict what people on individual plans
23 will do next year, whether they're somehow different --
24 and I'll just narrow a window, -- will cause fewer of
25 them to be, you know, last-minute Charlies, not signing

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1 you have, correct?

2 A. Correct.

3 Q. But you, L&E is making an assumption about next
4 year, correct?

5 A. Yes.

6 Q. Okay. So let me ask you a hypothetical if I
7 could. If, hypothetically, more individuals on
8 individual plans start signing up for the whole year
9 rather than mid-year, to the extent that they have
10 claims, they're more likely to go through their
11 deductibles over the longer period of time and MVP
12 would pay more, correct?

13 A. Correct.

14 Q. Would you agree with me that a health insurance
15 company should be conservative in setting their rates
16 to make sure that it's charging sufficient premium to
17 cover those claim costs?

18 A. Yes.

19 Q. And it should err on the side of caution, correct?

20 A. Yes.

21 Q. And, if it guesses wrong, it will likely have to
22 charge higher rates in the years that come after that
23 to make up the difference?

24 A. Yes.

25 Q. And you would agree with me that, as it relates to

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1 up and having more of a partial year. MVP doesn't
2 think that there's reliable enough data to know exactly
3 how that's going to play out; is that fair?

4 A. Yes, that's correct.

5 Q. And you don't think the change in enrollment
6 window shrinking to end up at December 15th, you got to
7 sign up by December 15th, you would agree that that
8 will at least have some impact on individuals overall
9 buying their insurance and whether they'll enroll
10 mid-year versus --

11 A. Yes, that will have an impact.

12 Q. And then the difference here is L&E goes ahead and
13 makes some assumptions, a best estimate about what that
14 impact would be?

15 A. Yes.

16 Q. And MVP takes the position that they're less
17 unsure of what will actually happen, how many people
18 will do it, how the deductibles will play out, so
19 they're taking a more wait-and-see approach; would you
20 agree?

21 A. They're taking the approach that they will see 12
22 months' enrollment. They're not going to wait and see.
23 They assumed 12 months of enrollment for all
24 individuals.

25 Q. And they're not factoring in the reduction that

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1 the health insurance rates and filings, rate filings,
2 actuaries don't like gambling on uncertainty and paying
3 for shortfalls in subsequent rate filings; they like to
4 get it right the first time?

5 A. I agree.

6 Q. If you would turn to Page 8 of Exhibit 10, please,
7 go to Paragraph Number 9. So there's a Paragraph
8 Number 9, and then there's a paragraph below it of one
9 sentence. I want to just focus on Paragraph Number 9
10 and ask you to read the last two sentences in that
11 Paragraph Number 9.

12 A. Starting with "The proposed"?

13 Q. Yes, please.

14 A. "The proposed 2 percent contribution to reserves,
15 while higher than approved last year, is consistent
16 with the assumptions found in MVP's other recent
17 filings. The contribution to reserves assumption
18 appears to be reasonable and appropriate."

19 Q. So my question, next question is, Whether MVP's
20 final rate is 5.1 or 4.8, as you suggest, do you still
21 agree that the 2 percent contribution to reserves is
22 reasonable and appropriate?

23 A. Yes.

24 Q. Okay. If you go to Exhibit 4, please, the General
25 Counsel had some questions. Exhibit 4, and there was a

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1 table attached which is at Page 6, and this was
 2 comparing the 2 percent to the 1 percent. Do you see
 3 that?
 4 A. Yes.
 5 Q. And, if you go to the front of the exhibit, what's
 6 the date of this exhibit on the first page?
 7 A. June 23rd 2017.
 8 Q. Okay. And what was the date of Exhibit 10, which
 9 is your final report?
 10 A. July 11th, 2017.
 11 Q. So it was after this, right?
 12 A. Correct.
 13 Q. So, after seeing this information about the 2
 14 versus 1, you concluded that the 2 percent contribution
 15 to reserves, while higher than approved last year, is
 16 consistent with the assumptions found in MVP's other
 17 recent filings, the contribution to reserves assumption
 18 appears to be reasonable and appropriate, correct?
 19 A. That's correct.
 20 Q. And then you were asked about affordability by
 21 General Counsel, about the general notion of
 22 affordability versus the statutory issue we deal with
 23 here. If you go to Exhibit 10, Page 2, you were asked
 24 about standard of review which is at the top of the
 25 page, and you and Judy went through sort of a laundry

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1 list of all the statutory criteria, right?
 2 A. Yes.
 3 Q. And there is, the first question is whether the
 4 requested rate is affordable, correct?
 5 A. Correct.
 6 Q. So that's something you considered in the
 7 statutory context of this rate filing, right, not the
 8 broader question of affordability? You focused on
 9 affordable as we consider it in this rate filing,
 10 correct?
 11 A. We mainly placed our focus on the final three
 12 which are actuarial in nature of not excessive,
 13 inadequate, or unfairly discriminatory as defined in
 14 the standard.
 15 Q. Let me try it this way. Basically, you reviewed
 16 the statutory criteria as an actuary, correct?
 17 A. That's correct.
 18 Q. It's not a philosophical question for you,
 19 correct?
 20 A. That's correct.
 21 Q. Actuaries avoid philosophy at all costs?
 22 A. That's correct.
 23 ATTORNEY KARNEDY: If I could just have one
 24 second -- okay, thank you very much.
 25 MS. LEE: Thank you.

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1 MR. HUDSON: Does the HCA have any questions?
 2 ATTORNEY KUIPER: I just have a couple.
 3 CROSS-EXAMINATION BY ATTORNEY KUIPER
 4 Q. Good afternoon.
 5 A. Good afternoon.
 6 Q. So, I guess, to focus in sort of where we just
 7 left off, so you had testified that, as far as the
 8 Board's actuary authority goes, your focus is on the
 9 excessive, inadequate, or unfairly discriminatory,
 10 correct?
 11 A. Yes.
 12 Q. And you said that you defined those based on
 13 Actuarial Standards of Practice, ASOP's, correct?
 14 A. That's correct.
 15 Q. And but would it be -- isn't it true that, that
 16 you can only opine on that definition applying to the
 17 way you look at the rates and not the way the Board
 18 defines their statutory authority, that the actuary
 19 standards of practice, you can't opine on whether or
 20 not that applies to the Board?
 21 A. Those are what apply to me as an actuary. The
 22 Board has a different charge.
 23 Q. Thank you. Excuse me. You also testified that
 24 you do an independent analysis of some rate components;
 25 is that correct?

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1 A. That's correct.
 2 Q. And I was wondering. Do you note in your report
 3 every time you've done an independent analysis? If
 4 there's not a note, can one assume that there wasn't
 5 one?
 6 A. I would not make that assumption. We will outline
 7 if there, if we feel like it is important that we made
 8 an independent calculation. I would say, most of the
 9 time, we probably do, but I don't want to say that we
 10 always comment because we do a lot of work, and we only
 11 have, you know, a 10- or 12-page report.
 12 Q. You testified on MVP's growth rate that you do
 13 have information on MVP's rate of growth of cost
 14 increases compared to other states?
 15 A. Yes.
 16 Q. Would you agree with me that, if one was to use
 17 that to look at affordability, you would also need to
 18 consider the base cost that you started from?
 19 A. Correct, you would need to know the starting
 20 point.
 21 Q. Thank you. In your report you use the terms
 22 "reasonable" and "appropriate" often.
 23 A. Correct.
 24 Q. Could you define those terms for me?
 25 A. Reasonable is a hard term to define, but I would

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1 say that we define that as, you know, a number that
2 has, does not fall in being it's excessive, it's
3 inadequate, or it's unfairly discriminatory. So we
4 kind of, that's where we would define it to be
5 reasonable. And then appropriate for the particular
6 assumption based on the data that we, that is available
7 at the time of our statement.

8 Q. Would it be fair at all to say that -- do you
9 consider for reasonable whether it's a common practice?

10 A. Yes, we do assess if the methodology is in line
11 with generally accepted actuarial practices.

12 Q. Excuse me. Coming back to the partial enrollment
13 period questions, in your recommendation did you, did
14 you take into account in that .3 reduction that the
15 enrollment period would be smaller for this coming
16 year?

17 A. Yes, we did one of those independent calculations
18 for this particular situation.

19 Q. You don't ask MVP and Blue Cross to use the same
20 methodology to set their rates, do you?

21 A. No, we do not.

22 Q. But would you agree with me that the important
23 point is that they use the most reliable data and the
24 most valid methodology available to come to the most
25 accurate rate projections possible?

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1 automatically have to be assumed that it would lead to
2 increase rates in the next year? Why wouldn't it just
3 be tapping into reserves to cover that shortfall?

4 MS. LEE: Simplistically speaking, if we were
5 looking at this filing in isolation, if you were to go
6 with our recommendation of 4.8 and the reality hit that
7 it should have been the 5.1, then just kind of looking
8 at this in isolation, that would then drop the CTR from
9 2 percent roughly to 1.7. That, that would be
10 considered an adverse experience based on what they
11 predicted or were ordered to predict. So, yes, that
12 would, but I can't really speak to -- I think that
13 would be a better question for Matt on how they handle
14 making those types of calculations companywide when
15 those types of things happen. But, looking at this in
16 isolation, that's correct.

17 MS. HOLMES: Okay. I'm just trying to
18 understand. I mean, some of those reserves are for
19 uncertainties?

20 MS. LEE: That's correct. It's for
21 uncertainties regarding -- because, if they are
22 incorrect about a utilization trend or their pharmacy
23 trends, it would also come out in that same way.

24 MS. HOLMES: Thank you.

25 MS. USIFER: I just have a question on the

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1 A. I agree with that, yes.

2 ATTORNEY KUIPER: Thank you. I have no
3 further questions.

4 MS. HENKIN: Noel, can I just clarify one
5 question? Going back to you were talking about the
6 individual market and that .3 percent assumption, and
7 you justified testified you did take into account the
8 shorter enrollment. Did you base your calculation also
9 on historical MVP data?

10 MS. LEE: Yes.

11 MS. HENKIN: Thank you.

12 MR. HUDSON: Do I have questions from the
13 Board at this time?

14 MS. HOLMES: Just one. Thank you so much.
15 It's really helpful. The discrepancy around the
16 .3 percent which revolves around this shorter open
17 enrollment period and these mid-year enrollments, help
18 me just understand. If there is a shortfall in
19 premiums to cover those claims, let's just assume that
20 MVP's assessment is correct which was L&E's, you know,
21 there's always uncertainty whenever you're making
22 predictions, and that's why you have reserves. So
23 wouldn't that be where they would tap into the reserves
24 and sometimes that 2 percent or 1 percent or whatever
25 percentage contribution to reserves? Why does it

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1 hospital piece where I know we didn't roll through the
2 2018 new budgets for the hospitals, but you mentioned
3 something that, that MVP did use the hospitals that had
4 decreasing rates and adjusted them accordingly up. I
5 mean, you know, there seems a little inconsistency
6 there. Either we use, you know, the rates that carry
7 forward and we don't do anything with 2018, but to take
8 rates that were decreasing and adjust them to a more
9 reasonable rate, you know, seems like we're, we're half
10 baked, we're doing half of the equation versus the
11 other side.

12 MS. LEE: Right. I think that, to assume a
13 facility is going to continue to have unit cost rate
14 decreases in the future is not the best assumption. So
15 I don't necessarily disagree with them making a change
16 for that. Particularly at the start of the filing,
17 they didn't have any new information. However, now
18 that there's been some submitted numbers, those, or
19 even the letters to reference, those could have been
20 utilized to refine those to see if, in fact, maybe a
21 rate decrease is still appropriate.

22 I don't -- with no new information, I don't think
23 that that would be prudent to make that assumption, but
24 now that there is a little bit more information that
25 could shape that a little bit better, and given the

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1 hospital budget process, typically, what's submitted is
2 somewhat in line with what's approved. It will go
3 down, but then utilize that to make some estimates
4 about the future.

5 MS. USIFER: So do we know now, if we used
6 the submitted rates, what that impact would be on this?

7 MS. LEE: I do not know that at this time. I
8 know Matt's going provide that, and I would prefer to
9 wait for Matt's recommendation, though we can attempt
10 it on our end as well.

11 MS. USIFER: I just wanted to clarify. We
12 keep talking about mid-year adjustments for the claims.
13 Is it really just to February 1st, you know, that
14 people would have, now can opt in until January 31st,
15 and so, if they started on the program, it would be a
16 February 1st?

17 MS. LEE: Yeah, I think, to elaborate since
18 there's a lot of questions about it, what our
19 independent calculation looked at was we took -- so in
20 what we had which was data for '16, since we have a
21 full year, there were significant enrollments in
22 January, February, and March, and then it rapidly
23 declined because there people weren't enrolling as Matt
24 testified to earlier, because, if they enrolled within
25 January, they could have had February or March start

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1 dates.

2 What our analysis did was we took those that were
3 in February and March, and we rolled them into January,
4 and then we assumed roughly .8 percent would have each
5 of the corresponding months later. So we assumed that
6 about 90, roughly, very rough, 90 percent would have 12
7 months of enrollment experience, and then .8 would have
8 11 months of enrollment experience, and then .8 would
9 have 10, all the way down. If you add those up, they
10 don't quite go to 100, but I can give you very
11 specifically what it was.

12 So we just were more assuming that, yes, this
13 special enrollment period would shift people to the, up
14 to January but that you wouldn't lose the fact that
15 there are other external factors that require or that
16 make individuals change coverage throughout the year.

17 MS. USIFER: Okay, thanks.

18 MR. HUDSON: Hearing no further questions --

19 ATTORNEY KARNEDY: I just have one redirect
20 to follow up from the redirect, one question.

21 MR. HUDSON: A re-cross from the redirect?

22 ATTORNEY KARNEDY: Re-cross based on the
23 question from General Counsel if that's okay.

24 MR. HUDSON: Any objections from the HCA or
25 Attorney Henkin?

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1 MS. HENKIN: Haven't heard the question.

2 MR. HUDSON: We'll wait on objections then.
3 Let's hear the question.

4 FURTHER EXAMINATION BY ATTORNEY KARNEDY

5 Q. You were, you responded that on the 3 percent that
6 you did do an analysis based on historical data,
7 correct?

8 A. Yes, that's correct.

9 Q. And you just talked about that a little bit, the
10 analysis that you did, and you did calculations that
11 sounds like, based on the month, you made assumptions
12 different months, different percentages.

13 A. Correct.

14 Q. But all of that was based on prior years where the
15 enrollment period was from November 1 to January 31st,
16 correct?

17 A. Yes.

18 Q. And the year we're talking about is a narrower
19 enrollment period from November 1 to December 15th?
20 It's different, isn't it?

21 A. It is different.

22 ATTORNEY KARNEDY: Thank you.

23 MR. HUDSON: Thank you, Ms. Lee. Nice to see
24 you.

25 MS. LEE: Thank you.

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1 MR. HUDSON: So there is a --

2 MS. HENKIN: Can I make a suggestion here?
3 And I'll just do it now. I don't know if it's the
4 appropriate time. There's been a request for some
5 information from the carrier, and I think what I'd like
6 to suggest is that we gather that and you send out a
7 letter, Mr. Hearing Officer, later this afternoon
8 outlining exactly what is needed. Because I think
9 we've taken notes, but we may want to confer on making
10 sure that it's clear what is being asked if that's
11 helpful, and we'll send it to you this afternoon. Is
12 that a reasonable request of you, the Hearing Officer,
13 and others?

14 ATTORNEY KARNEDY: I think that's fine, and
15 maybe suggest a time when we could talk tomorrow about
16 it.

17 MS. HENKIN: If needed. I think that we
18 should clarify what the requests are and hopefully
19 when, optimally, we'd like the information by.

20 MR. HUDSON: Yeah. Given the technicality of
21 some of the requests, that seems like a prudent way to
22 go, and I'm happy --

23 MS. HENKIN: It was a request, and then
24 somebody else got on the request and made a -- so I
25 want to make sure we get that corrected.

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1 MR. HUDSON: Barring any objections --

2 ATTORNEY KUIPER: No objections.

3 MR. HUDSON: Then that's fine. Okay. So, at
4 this point, we're at a place where we can move on to
5 closing statements if the parties wanted to offer them.

6 ATTORNEY KARNEDY: I actually had one -- we
7 talked about this at the prehearing. One thing I
8 wanted to get on the record if I could at this time.

9 MR. HUDSON: That's fine.

10 ATTORNEY KARNEDY: So this is sort of a
11 horse-and-cart issue, and it came up in the testimony,
12 but we talked about it at the prehearing, and I just
13 wanted to get this on the record, and that is the
14 notion of hospital budgets being finalized after your
15 final decision here.

16 And, if you read Exhibit 10, which is at L&E's --
17 we've read this -- at L&E's report, they made reference
18 to -- and I'll read the sentence: "L&E recommends the
19 Board consider the impact of 2018 hospital budgets on
20 unit cost trends once the 2018 budgets become publicly
21 available."

22 So the parties have now completed submitting
23 evidence. The record will be complete. I'm very happy
24 to hear Board Member Holmes asked for some follow-up
25 information. I think that makes sense. So that, by

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1 because we have this horse-and-cart challenge.

2 MR. HUDSON: And I assume the record will so
3 reflect your statement and request, and, if you want to
4 move on to a closing statement, you may do so.

5 ATTORNEY KARNEDY: Thank you. In the
6 interests of time, I will say very little other than we
7 think that the evidence has shown that MVP's rate
8 filing as amended meets the statutory criteria. We
9 appreciate the Board's very active questioning of Matt
10 and others, and I think, as a result, we have a pretty
11 good understanding of what the rate filing is. We
12 believe that, on this one issue, it, it does matter.
13 Every dollar matters, and, as an actuary, you know, we
14 get the notion that, Why are you arguing about .3? But
15 what I think is that, in considering the solvency of
16 the company and the rate filing in its entirety, MVP's
17 been more than reasonable in making the proper
18 concessions on that point.

19 We have a fair disagreement about how you should
20 look at next year, whether you extrapolate month by
21 month making all these assumptions about, What will
22 people do now that the window's closed or the window is
23 narrower? Who knows? And I think MVP is trying to be
24 prudent in not making too many assumptions about that
25 on the side of having to then catch up later and have a

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1 the time we file our briefs and the Board renders a
2 decision on the 10th of August, the record will be
3 complete and we'll know what the record is.

4 That said, by Statute, V.S.A. 406 2, 2(a), the
5 Board's 90-day deadline will have run from May the
6 12th, and that's why we have this August 10th deadline,
7 and the hospital budget hearings, as I understand it,
8 are going to be occurring after you make a decision
9 here, and so my, my concern -- and it's a horse and a
10 cart -- the Board is in a tough spot -- is that the
11 decision be based on this record, and pursuant to Board
12 Rule 2.402, that's what the rule says, findings will be
13 based exclusively on the record. 2.403 lists exactly
14 what the record includes, and it's all these filings up
15 until the point of the Board's decision.

16 So, just as a matter of procedure, if the Board
17 should consider subsequent budget information after we
18 file what we've been requested to file, that would be
19 after the record's closed, and I just want to make sure
20 and just put on the record that MVP be provided, if you
21 do that -- I don't know if you can by statute -- but,
22 if it happens, that we be provided an opportunity that
23 the hearing gets reopened, we have some fair
24 opportunity to comment on any additional information.
25 So I thought it was important to put that on the record

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1 higher rate increase down the road. So that's the
2 reason why we're taking the position. I understand
3 what L&E is saying. We just think, based on relying on
4 historical data, it was different in the past. Next
5 year, who knows how people will react to this? But
6 thank you very much.

7 MR. HUDSON: Thank you, Attorney Karnedy.
8 Does the HCA wish to offer a closing statement?

9 ATTORNEY KUIPER: Just a quick one. I'm
10 going to state my main arguments in a post-hearing
11 memo, but I just want to say that there has been talk
12 today about the importance of having conservatism and
13 solidarity, and I just want to point out that it's, the
14 burden of proof is on MVP, and none of the witnesses
15 today could speak to affordability. So I trust that
16 the Board is going to remember the important balance of
17 affordability for consumers when setting rates. Thank
18 you.

19 MR. HUDSON: All right. We are at a point in
20 the hearing where we can close the evidence for the
21 hearing and move on to the public comment section. It
22 appears at first glance that we probably won't have too
23 much trouble getting through public comment, but there
24 is a sign-up sheet that we may have to adjudicate the
25 order, if any. No?

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1 MS. HENKIN: Is anyone here for public
2 comments?

3 MR. HUDSON: Yeah, are there any public
4 comments?

5 MS. HENKIN: So we don't need worry about the
6 order.

7 MR. HUDSON: All right. Always good not to
8 have fights about the order. So, apparently, the
9 public comment section is unnecessary. Do you, do you
10 want to make a comment about the --

11 MS. HENKIN: There is a public comment
12 period. We are taking public comment. We expect it to
13 be mostly related to Blue Cross, of course, because
14 that's what we have received more comment on already.
15 It is next Thursday evening from 5:00 to 7:00 at the
16 Second Floor Board Room at City Center.

17 MR. HUDSON: And, for this specific MVP
18 hearing, there remains an open public comment period
19 that will be lasting until July 28th, and we will be
20 taking public comments by US mail, telephone, email,
21 and by the Board's preferred method of taking public
22 comment through the public comment portal on the rate
23 review website. So, hearing no further business, then
24 this hearing's adjourned.
25 (Whereupon at 12:47 p.m. the hearing was adjourned.)

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C E R T I F I C A T E

1 I, Sunnie Donath, RPR, do hereby certify that
2 I recorded by stenographic means the Rate Review
3 Hearing Re: Docket Number GMCB-007-17rr, at the Vermont
4 State House, Room 11, 115 State Street, Montpelier,
5 Vermont, on July 19, 2017, beginning at 9:00 a.m.

6 I further certify that the foregoing testimony was
7 taken by me stenographically and thereafter reduced to
8 typewriting and the foregoing 173 pages are a
9 transcript of the stenographic notes taken by me of the
10 evidence and the proceedings to the best of my ability.

11 I further certify that I am not related to any of
12 the parties thereto or their counsel, and I am in no
13 way interested in the outcome of said cause.

14 Dated at Westminster, Vermont, this 23rd day of
15 July, 2017.
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20 // Sunnie E. Donath
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